



# TEANECK

## NEW JERSEY



***The Proposed 1952 Budget***

*together with*

***Municipal Manager's Report***

February 5, 1952

TO THE TAXPAYERS OF TEANECK:

In the Council Manager Form of Government, the Manager submits a tentative Budget to the Council. The Council then modifies the Budget as it may desire and "approves" it at a Council meeting. The Budget is then advertised and a public hearing held, after which it is "adopted" with or without further changes.

This booklet contains the "approved" Budget, together with the Municipal Manager's comments on this Budget and his 1951 Report. It is being delivered to all homes in Teaneck. We hope you will familiarize yourself with the Budget and, if necessary, ask for further information from the Councilmen or Manager. The public hearing will be held on March 4, 1952.

The Township is the collecting agency for the School and County. Thirty-six cents of each dollar collected are retained for the use of the Township. Of these twenty-seven cents are allocated to operating costs and nine cents to debt service.

We suggest that you hold this budget for reference and for the use of students in connection with their school work.

TOWNSHIP COUNCIL

February 5, 1952

HONORABLE COUNCIL, AND RESIDENTS OF TEANECK:

It is with pleasure that I submit herewith the Municipal Manager's Annual Report. This is my second report and the twenty-first report under the Council-Manager form of local government. The report is divided into six major functions of government, based on New Jersey Laws and the organizational chart which portrays a picture of the services rendered by your Township Government.

The highlights of 1951 show improvements and installations in the completion of a modern Police Building, additional parks and playground facilities, extensive street and sidewalk construction, more off-street parking facilities, new traffic lights and hundreds of traffic signs, the completion of the first part of the street lighting modernization program, the training and perfecting of the Civil Defense organization as well as the inauguration of sewer services by the Bergen County Sewer Authority.

Even with these extensive improvements and developments during 1951 your Township continues to reduce its bonded debt and maintain a sound financial structure.

It was due to the loyal cooperation of our Township employees that the above mentioned achievements became realities. It is to these skilled workers that I extend my heartiest congratulations for a job well done.

James T. Welsh  
Municipal Manager

## REVENUE

<u>RESOURCES</u>	<u>1952</u> <u>ANTICIPATIONS</u>	<u>1951</u> <u>ANTICIPATIONS</u>	<u>1951</u> <u>RECEIPTS</u>
<b>ANTICIPATED REVENUES</b>			
I. SURPLUS REVENUES			
A. Current - Cash	\$300,000.00	\$273,000.00	\$273,000.00
B. Non-Cash	24,000.00	10,000.00	10,000.00
C. Trust Cash	4,500.00	10,000.00	10,000.00
D. Capital Cash	<u>11,000.00</u>	<u>22,000.00</u>	<u>22,000.00</u>
	\$339,500.00	\$315,000.00	\$315,000.00
II. MISCELLANEOUS REVENUES			
A. LICENSES			
1. Liquor	20,100.00	20,000.00	20,400.00
2. Township Clerk	7,000.00	8,000.00	7,467.56
3. Health	3,500.00	3,000.00	3,873.00
4. Public Works	<u>500.00</u>	<u>300.00</u>	<u>730.00</u>
	31,100.00	31,300.00	32,470.56
B. FEES & PERMITS			
1. Building	7,500.00	10,000.00	11,110.66
2. Fire Fees & Permits	4,000.00	5,000.00	4,327.67
3. Health	6,500.00	9,000.00	7,909.75
4. Planning & Adjustment	500.00	500.00	780.00
5. Engineering	0.00	100.00	0.00
6. Public Works	7,000.00	7,000.00	8,646.05
7. Tax Searches	<u>2,200.00</u>	<u>2,500.00</u>	<u>2,435.25</u>
	27,700.00	34,100.00	35,209.38
C. FINES & COSTS			
1. Municipal Court	2,000.00	1,800.00	2,032.30
2. Library	<u>2,000.00</u>	<u>1,900.00</u>	<u>2,093.97</u>
	4,000.00	3,700.00	4,126.27
D. INTEREST & COSTS ON TAXES & LIENS	<u>9,000.00</u>	<u>8,000.00</u>	<u>10,753.59</u>
	9,000.00	8,000.00	10,753.59
E. INTEREST & COSTS ON ASSESSMENTS	<u>2,500.00</u>	<u>2,500.00</u>	<u>2,903.34</u>
	2,500.00	2,500.00	2,903.34
F. INTEREST ON DEPOSITS			
1. On U.S. Bonds	<u>8,375.00</u>	<u>8,375.00</u>	<u>8,375.00</u>
	8,375.00	8,375.00	8,375.00
G. FRANCHISE TAX	122,000.00	114,511.94	124,289.00
H. GROSS RECEIPTS TAX	52,000.00	48,000.00	54,457.84
I. BUS RECEIPTS TAX	9,000.00	10,000.00	9,708.63
J. MOTOR FUEL TAX REFUNDS	1,000.00	2,400.00	2,361.93
K. STATE ROAD AID CHAPTER 62 Laws 1947 Formula	22,140.00	22,140.00	22,140.00
L. VETERANS' HOUSING			
1. Bond Maturity and Interest	16,723.66	16,919.56	18,532.47
2. Payment in Lieu of Taxes	<u>2,160.00</u>	<u>2,155.12</u>	<u>2,158.08</u>
	18,883.66	19,074.68	20,690.55
III. TOTAL REVENUE	647,198.66	619,101.62	642,486.09
IV. RECEIPTS, DELINQUENT TAX	<u>75,000.00</u>	<u>67,200.00</u>	<u>90,388.14</u>
V. TOTAL RESOURCES	\$722,198.66	\$686,301.62	\$732,874.23

**OPERATING**

<u>ITEM</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>
<b>EXPENDITURES</b>									
<b>I. GENERAL GOVERNMENT</b>									
<b>A. Administrative</b>									
1. Council	5,000.00			5,000.00			5,000.00		
2. Township Manager	10,000.00			10,000.00			10,000.00		
3. Township Clerk	100.00			100.00			100.00		
4. Adminis. Asst. Grade I	5,700.00			5,700.00			5,900.00		
5. Clerical	6,800.00			6,856.00			3,921.64		
6. Telephones	2,167.00	2,200.00		2,016.00	1,900.00		2,231.64	2,161.69	
7. Legal Advertising		2,000.00			2,000.00			1,867.69	
8. Supplies, Printing, Postage		6,175.00			10,950.00			10,650.66	
9. Reports & Public Relations		4,500.00			4,700.00			3,355.90	
	29,767.00	14,875.00	44,642.00	29,672.00	19,550.00	49,222.00	27,153.28	18,035.94	45,189.22
<b>B. ASSESSMENT &amp; COLLECTION OF TAXES</b>									
<b>A. Assessment</b>									
1. Assessor	5,640.00			5,640.00			5,840.00		
2. Clerks	10,528.00			9,557.50			10,042.76		
3. Supplies		2,400.00			2,475.00			1,761.73	
	16,168.00	2,400.00	18,568.00	15,197.50	2,475.00	17,672.50	15,882.76	1,761.73	17,644.49
<b>B. Collection of Taxes</b>									
1. Tax Collector	5,052.00			5,052.00			5,252.00		
2. Tax & Search Clerk	3,900.00			3,900.00			4,100.00		
3. Asst. Collector and Clerks	14,733.00			14,684.50			14,340.64		
4. Supplies, Printing and Equipment		6,800.00			4,600.00			4,293.20	
5. Tax Sale		200.00			200.00			94.76	
	23,685.00	7,000.00	30,685.00	23,636.50	4,800.00	28,436.50	23,692.64	4,387.96	28,080.60
<b>C. PUBLIC BUILDINGS &amp; GROUNDS</b>									
1. Janitors	11,476.00			9,010.00			11,326.26		
2. Maintenance and Supplies	7,144.00	10,000.00		7,893.00	11,800.00		8,803.00	10,723.27	
3. Electricity, Water, Gas		3,700.00			3,300.00			3,339.01	
4. Fuel		3,900.00			3,600.00			3,656.75	
5. New Projects & Extensions		10,000.00			14,500.00			17,818.48	
	18,620.00	27,600.00	46,220.00	16,903.00	33,200.00	50,103.00	20,129.26	35,537.51	55,666.77
<b>D. ELECTIONS</b>									
1. Salaries & Wages	1,000.00			300.00			254.24		
2. Supplies, Printing, Adv., etc.		2,000.00			1,200.00			1,235.69	
	1,000.00	2,000.00	3,000.00	300.00	1,200.00	1,500.00	254.24	1,235.69	1,489.93
<b>E. LIQUIDATION OF TAX TITLE LIENS</b>									
1. Clerical & Engineering	800.00			800.00			962.60		
2. Legal Fees, Costs and Searches		4,700.00			4,700.00			8,338.45	
	800.00	4,700.00	5,500.00	800.00	4,700.00	5,500.00	962.60	8,338.45	9,301.05

<u>ITEM</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>
<b>F. LEGAL</b>									
1. Attorney	5,000.00			5,000.00			5,000.00		
2. Expenses & Litigation Costs		3,000.00			3,000.00			2,070.00	
	5,000.00	3,000.00	8,000.00	5,000.00	3,000.00	8,000.00	5,000.00	2,070.00	7,070.00
<b>G. DEPARTMENT OF FINANCE</b>									
1. Treasurer	600.00			600.00			600.00		
2. Supervisor of Accounts	4,620.00			4,620.00			4,820.00		
3. Clerks	6,065.00			5,586.42			5,976.77		
4. Supplies		700.00			700.00			703.49	
	11,285.00	700.00	11,985.00	10,806.42	700.00	11,506.42	11,396.77	703.49	12,100.26
<b>H. AUDIT</b>									
1. Local Costs	1,500.00			1,500.00			1,344.86		
2. Division of Local Govt.		3,500.00			3,500.00			2,930.00	
	1,500.00	3,500.00	5,000.00	1,500.00	3,500.00	5,000.00	1,344.86	2,930.00	4,274.86
<b>I. ENGINEERING</b>									
1. Engineer	5,300.00			5,052.00			5,296.22		
2. Engineers & Inspectors	12,600.00			8,184.00			6,139.96		
3. Supplies		1,000.00			1,000.00			850.36	
4. Outside Engineering		3,500.00			500.00			986.50	
	17,900.00	4,500.00	22,400.00	13,236.00	1,500.00	14,736.00	11,436.18	1,836.86	13,273.04
<b>J. ZONING &amp; PLANNING</b>									
1. Salaries	400.00			400.00			330.00		
2. Other Expenses		1,500.00			300.00			613.84	
	400.00	1,500.00	1,900.00	400.00	300.00	700.00	330.00	613.84	943.84
<b>K. SHADE TREES &amp; GARDENS</b>									
1. Supervisor	4,620.00			4,620.00			4,619.94		
2. Labor	14,850.00			14,232.00			11,760.20		
3. Equipment, Supplies, Trees		6,200.00			6,500.00			5,648.78	
	19,470.00	6,200.00	25,670.00	18,852.00	6,500.00	25,352.00	16,380.14	5,648.78	22,028.92
<b>L. PURCHASING</b>									
1. Salary	4,200.00			3,900.00			4,100.00		
2. Supplies & Car Allowance		600.00			500.00			448.64	
	4,200.00	600.00	4,800.00	3,900.00	500.00	4,400.00	4,100.00	448.64	4,548.64
<b>M. INSURANCE</b>									
1. Compensation		12,500.00			10,000.00			9,055.14	
2. Fire		3,000.00			3,000.00			3,366.39	
3. Public Liability		7,000.00			6,400.00			5,837.78	
4. Other		500.00			500.00			683.41	
		23,000.00	23,000.00		19,900.00	19,900.00		18,942.72	18,942.72

<u>ITEM</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>
N. BONDS FOR EMPLOYEES		<u>200.00</u>			<u>1,400.00</u>			<u>1,341.27</u>	
		200.00	200.00		1,400.00	1,400.00		1,341.27	1,341.27
O. GENERAL EMPLOYEES PENSION FUND									
1. Municipal Employees		<u>19,251.00</u>			<u>18,337.00</u>			<u>18,337.00</u>	
		19,251.00	19,251.00		18,337.00	18,337.00		18,337.00	18,337.00
P. YOUTH GUIDANCE COUNCIL		<u>1,000.00</u>			<u>1,000.00</u>			<u>10.70</u>	
		1,000.00	1,000.00		1,000.00	1,000.00		10.70	10.70
II. PROTECTION TO PERSONS & PROPERTY									
A. FIRE									
1. Salaries	168,330.00			164,277.00			165,768.38		
2. Rent, Volunteer Houses		1,800.00			1,800.00			1,800.00	
3. Light, Heat, Supplies		8,900.00			8,905.00			9,732.47	
4. Hose		1,000.00			500.00			500.00	
5. Apparatus, Repairs & Additions		3,300.00			3,350.00			1,656.37	
6. Fire House, Repairs & Additions		1,600.00			2,000.00			162.65	
7. Communication Systems	17,884.00	3,850.00		17,828.00	3,650.00		17,401.95	1,940.98	
8. Hydrants		50,000.00			48,000.00			49,555.99	
9. Pensions - Municipal-\$6400.( State - 4600.)		<u>11,000.00</u>			<u>9,000.00</u>			<u>10,639.82</u>	
	186,214.00	81,450.00	267,664.00	182,105.00	77,205.00	259,310.00	183,170.33	75,987.68	259,158.01
B. POLICE									
1. Salaries	188,492.00			174,274.00			171,906.30		
2. Motor Equipment	4,000.00	17,500.00		3,468.00	18,100.00		4,282.48	17,743.63	
3. Communication Systems	2,100.00	4,200.00		2,968.00	4,250.00		2,049.25	3,813.21	
4. Light, Heat, Supplies		6,000.00			8,200.00			5,553.64	
5. Traffic	6,500.00	7,700.00		6,050.00	7,450.00		5,817.33	9,856.67	
6. Doctor		300.00			300.00			182.00	
7. Pistol Range & Matches	700.00	1,500.00		700.00	1,500.00		700.00	1,536.62	
8. Pension Fund - Municipal-\$6400.) State - 4600.)		<u>11,000.00</u>			<u>9,000.00</u>			<u>10,404.11</u>	
	201,792.00	48,200.00	249,992.00	187,460.00	48,800.00	236,260.00	184,755.36	49,089.88	233,845.24
C. MUNICIPAL COURT									
1. Magistrate	1,500.00			1,500.00			1,600.00		
2. Clerk	720.00			600.00			600.00		
3. Other Expenses		<u>775.00</u>			<u>500.00</u>			<u>573.58</u>	
	2,220.00	775.00	2,995.00	2,100.00	500.00	2,600.00	2,200.00	573.58	2,773.58
D. INSPECTION OF BUILDINGS									
1. Supt. of Bldg.	5,052.00			5,052.00			5,252.00		
2. Bldg. Inspection	4,200.00			4,200.00			4,400.00		
3. Clerical	2,700.00			2,460.00			2,660.00		
4. Supplies		<u>1,000.00</u>			<u>1,000.00</u>			<u>1,060.67</u>	
	11,952.00	1,000.00	12,952.00	11,712.00	1,000.00	12,712.00	12,312.00	1,060.67	13,372.67

<u>ITEM</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>
<b>E. INSPECTION OF PLUMBING</b>									
1. Plumbing Inspector	2,017.00			1,950.00			2,316.63		
2. Supplies		600.00			500.00			552.88	
	<u>2,017.00</u>	<u>600.00</u>	<u>2,617.00</u>	<u>1,950.00</u>	<u>500.00</u>	<u>2,450.00</u>	<u>2,316.63</u>	<u>552.88</u>	<u>2,869.51</u>
<b>F. GUARDS - SCHOOL</b>									
1. Wages	21,000.00			19,200.00			20,826.20		
2. Equipment		250.00			250.00			275.05	
	<u>21,000.00</u>	<u>250.00</u>	<u>21,250.00</u>	<u>19,200.00</u>	<u>250.00</u>	<u>19,450.00</u>	<u>20,826.20</u>	<u>275.05</u>	<u>21,101.25</u>
<b>G. CIVIL DEFENSE</b>									
1. Wages	500.00			1,500.00			1,070.49		
2. Other Expenses		4,500.00			6,500.00			7,237.70	
	<u>500.00</u>	<u>4,500.00</u>	<u>5,000.00</u>	<u>1,500.00</u>	<u>6,500.00</u>	<u>8,000.00</u>	<u>1,070.49</u>	<u>7,237.70</u>	<u>8,308.19</u>
<b>III. STREETS AND ROADS</b> (Including State Aid Funds of 1952 - \$22,140.)									
<b>A. REPAIR &amp; MAINTENANCE</b>									
1. Administrative Asst. Grade II	2,634.00			2,634.00			2,634.00		
2. Foreman, Clerk, Inspection	6,864.00			7,510.00			6,974.31		
3. Mechanics	4,650.00			5,722.00			4,044.59		
4. Operators of Equipment	18,192.00			15,209.00			17,954.67		
5. Labor	19,734.00			21,850.00			25,671.91		
6. Equipment & Supplies		16,000.00			16,000.00			16,825.33	
7. Material		6,000.00			6,000.00			8,454.53	
8. Snow Removal	3,600.00	6,400.00		4,000.00	5,800.00		3,316.45	2,902.83	
9. Street Signs	500.00	1,000.00		400.00	1,000.00		867.30	1,654.87	
	<u>56,174.00</u>	<u>29,400.00</u>	<u>85,574.00</u>	<u>57,325.00</u>	<u>28,800.00</u>	<u>86,125.00</u>	<u>61,463.23</u>	<u>29,837.56</u>	<u>91,300.79</u>
<b>B. RESURFACING-PAVING-CURBS, REPAIR &amp; REPLACEMENT</b>									
1. Labor	200.00			200.00			192.13		
2. Other Expenses		18,000.00			10,000.00			10,000.00	
	<u>200.00</u>	<u>18,000.00</u>	<u>18,200.00</u>	<u>200.00</u>	<u>10,000.00</u>	<u>10,200.00</u>	<u>192.13</u>	<u>10,000.00</u>	<u>10,192.13</u>
<b>C. STREET LIGHTING</b>									
		45,000.00			45,000.00			39,546.06	
		<u>45,000.00</u>	<u>45,000.00</u>		<u>45,000.00</u>	<u>45,000.00</u>		<u>39,546.06</u>	<u>39,546.06</u>
<b>D. STREET CLEANING</b>									
1. Salaries & Wages	10,536.00			10,360.00			10,321.18		
2. Equipment & Supplies		3,650.00			4,000.00			3,714.84	
	<u>10,536.00</u>	<u>3,650.00</u>	<u>14,186.00</u>	<u>10,360.00</u>	<u>4,000.00</u>	<u>14,360.00</u>	<u>10,321.18</u>	<u>3,714.84</u>	<u>14,036.02</u>



ITEM	Salaries and Wages	Other Expenses	TOTAL	Salaries and Wages	Other Expenses	TOTAL	Salaries and Wages	Other Expenses	TOTAL
<b>IV. SANITATION</b>									
<b>A. SEWER SYSTEM</b>									
1. Administrative Asst. Grade II	2,634.00			2,634.00			2,634.00		
2. Operators & Mechanics	14,074.00			13,005.00			13,235.53		
3. Foreman & Laborers	9,162.00			10,010.00			9,742.07		
4. Power & Water		2,000.00			6,000.00			6,040.52	
5. Supplies, Repairs		4,620.00			4,700.00			7,252.03	
6. Removing Sludge		1,000.00			3,000.00			1,863.00	
7. Sewer Service Charges, Bergen County Sewer Authority		110,000.00			35,122.00			35,122.00	
	<u>25,870.00</u>	<u>117,620.00</u>	143,490.00	<u>25,649.00</u>	<u>48,822.00</u>	74,471.00	<u>25,611.60</u>	<u>50,277.55</u>	75,889.15
<b>V. HEALTH &amp; CHARITIES</b>									
<b>A. DEPARTMENT OF HEALTH</b>									
1. Director	1.00			1.00			0.00		
2. Health Officer	4,800.00			4,698.00			2,530.70		
3. Clerical	4,862.00			4,590.00			4,225.74		
4. Supplies		1,350.00			1,400.00			984.93	
5. Child Clinic	3,390.00	1,900.00		3,180.00	1,750.00		3,480.06	1,514.79	
6. Mosquito & Vermin Control		1,650.00			1,300.00			1,493.75	
	<u>13,053.00</u>	<u>4,900.00</u>	17,953.00	<u>12,469.00</u>	<u>4,450.00</u>	16,919.00	<u>10,236.50</u>	<u>3,993.47</u>	14,229.97
<b>B. POOR ADMINISTRATION</b>									
1. Case Worker	2,028.00			2,028.00			1,673.00		
2. Supplies & Equipment		500.00			500.00			385.40	
	<u>2,028.00</u>	<u>500.00</u>	2,528.00	<u>2,028.00</u>	<u>500.00</u>	2,528.00	<u>1,673.00</u>	<u>385.40</u>	2,058.40
<b>C. POOR RELIEF</b>									
		<u>100.00</u>			<u>4,000.00</u>			<u>4,000.00</u>	
		100.00	100.00		4,000.00	4,000.00		4,000.00	4,000.00
<b>D. SERVICES OF VISITING NURSES</b>									
		<u>150.00</u>			<u>150.00</u>			<u>150.00</u>	
		150.00	150.00		150.00	150.00		150.00	150.00
<b>VI. RECREATION &amp; EDUCATION</b>									
<b>A. PARK IMPROVEMENT &amp; MAINTENANCE</b>									
1. Salaries & Wages	22,470.00			18,453.00			20,626.29		
2. Improvements		6,000.00			8,000.00			7,922.80	
3. Other Expenses		12,720.00			12,850.00			9,681.64	
	<u>22,470.00</u>	<u>18,720.00</u>	41,190.00	<u>18,453.00</u>	<u>20,850.00</u>	39,303.00	<u>20,626.29</u>	<u>17,604.44</u>	38,230.73
<b>B. RECREATION</b>									
1. Guards	4,200.00			4,000.00			4,188.30		
2. Direction & Supervision	22,850.00	300.00		22,682.00	500.00		21,488.97	400.00	
3. Supplies & Repairs	2,500.00	4,100.00		1,000.00	3,125.00		43.40	4,431.03	
	<u>29,550.00</u>	<u>4,400.00</u>	33,950.00	<u>27,682.00</u>	<u>3,625.00</u>	31,307.00	<u>25,720.67</u>	<u>4,831.03</u>	30,551.70

<u>ITEM</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>	<u>Salaries and Wages</u>	<u>Other Expenses</u>	<u>TOTAL</u>
<b>C. COMMUNITY CELEBRATIONS</b> (R.S. 40:48-5-4)									
1. Salaries & Wages	250.00			250.00			495.84		
2. Other Expenses		3,500.00			3,000.00			3,465.64	
	<u>250.00</u>	<u>3,500.00</u>	3,750.00	<u>250.00</u>	<u>3,000.00</u>	3,250.00	<u>495.84</u>	<u>3,465.64</u>	3,961.48
<b>D. LIBRARY</b>									
1. Librarians & Clerks	38,702.00			30,408.00			30,401.99		
2. Janitors	4,222.00			3,672.00			3,932.98		
3. Books, Periodicals, Victrola, Records & Binding		9,900.00			9,600.00			9,165.55	
4. Heat, Light, Telephone		2,750.00			2,450.00			1,950.12	
5. Supplies, Postage, Conventions		2,800.00			2,250.00			2,813.24	
6. Repairs & Equipment		2,000.00			3,000.00			922.48	
7. Other Expenses		400.00			1,200.00			1,368.10	
8. Insurance		200.00			1,400.00			189.11	
	<u>42,924.00</u>	<u>18,050.00</u>	60,974.00	<u>34,080.00</u>	<u>19,900.00</u>	53,980.00	<u>34,334.97</u>	<u>16,408.60</u>	50,743.57
<b>VII. UNCLASSIFIED PURPOSES</b>									
<b>A. Contingent</b>									
		<u>2,500.00</u>			<u>2,500.00</u>			<u>2,373.51</u>	
		<u>2,500.00</u>	<u>2,500.00</u>		<u>2,500.00</u>	<u>2,500.00</u>		<u>2,373.51</u>	<u>2,373.51</u>
	<u>778,545.00</u>	<u>525,291.00</u>	<u>\$1,303,836.00</u>	<u>734,726.42</u>	<u>452,914.00</u>	<u>\$1,187,640.42</u>	<u>735,389.15</u>	<u>443,546.12</u>	<u>\$1,178,935.27</u>

## DEBT SERVICE

VIII. MUNICIPAL DEBT SERVICE	<u>1952 APPROPRIATIONS</u>	<u>1951 APPROPRIATIONS</u>
A. PAYMENT OF BONDS & NOTES		
1. Capital Bonds	\$162,000.00	82,000.00
2. Funding Bonds (Chapter 233)		
1952 Maturities -\$82,000.		152,000.00
From Trust Account-62,000.		<u>62,000.00</u>
3. Principal, Bond Anticipation Notes	20,000.00 1,899.53	90,000.00 6,946.14
	<b>\$183,899.53</b>	<b>\$178,946.14</b>
B. INTEREST ON BONDS & NOTES		
1. Capital Bonds	18,681.25	17,692.75
2. Assessment Bonds	2,909.50	4,310.00
3. Funding Bonds (Chapter 233)	14,250.00	20,875.00
4. Interest on Bond Anticipation Notes	<u>1.74</u>	<u>5.99</u>
	<b>35,842.49</b>	<b>42,883.74</b>
B-1. VETERANS' HOUSING		
1. Maturities	18,000.00	18,000.00
2. Interest	<u>6,602.00</u>	<u>6,991.00</u>
	<b>24,602.00</b>	<b>24,991.00</b>
C-1. CAPITAL IMPROVEMENT FUND		
2. Purchase of land for municipal purposes	<u>25,000.00</u> <u>10,500.00</u>	
	<b>35,500.00</b>	
D. DEFICITS & STATUTORY EXPENDITURES		
1. Emergencies	23,500.00	10,000.00
2. Cost of assessable improvements reverting to Township		2,489.10
3. Township's share of assessments cancelled		13,464.58
4. Over-expenditure of appropriation	1,082.43	
5. Over-expenditure of ordinance appropriation	195.88	(State Housing) 2,710.23
6. 1948 Bill not presented for payment		38.64
7. 1950 Bill, N.J. Bell Telephone Co. for moving poles	418.03	
8. 1949 Bill - Recreation Dept. admission tax	294.00	
9. Deficit in Assessment Cash	7,203.79	
10. Assessments against property acquired by the Township	<u>10,000.00</u>	
	<b>42,694.13</b>	<b>28,702.55</b>
E. DEFERRED CHARGES		
1. Taxes and Interest for years 1948-1950 on Block 119, lot 1, received for park purposes		3,098.76
2. Deferred School Tax Revenue		591,780.13
	<u>322,538.15</u>	<u>870,402.32</u>

## TAXES AND RATES

	<u>1952</u>	<u>Rate</u>	<u>1951</u>	<u>Rate</u>
1. Net Debt Service	\$ 322,538.15		\$ 870,402.32*	
2. Reserve for Uncollected Taxes	<u>127,525.45</u>		<u>125,383.00</u>	
3. TOTAL DEBT SERVICE & RESERVE	450,063.60		995,785.32	
4. Operating Costs	1,303,836.00		1,187,640.42	
5. TOTAL EXPENDITURES	1,753,899.60		2,183,425.74	
6. Anticipated Revenues	722,198.66		686,301.62	
7. Township Tax Share	1,031,700.94	2.45	1,497,124.12	2.25
8. Estimated School Tax Share	1,459,910.06	3.46	685,357.25	3.17
9. Estimated County Tax Share	<u>342,288.00</u>	<u>.81</u>	<u>326,000.00</u>	<u>.80</u>
TOTAL TAX	\$2,833,899.00	6.72	\$2,508,481.37	6.22
ASSESSED VALUATION	42,153,699.00		40,205,134.00	


\* When changing over to levying school taxes on a calendar year, approximately one-half the calendar year school costs (\$591,780.13) had to be carried by the Township as a deferred charge.


# TEANECK'S BONDED DEBT


AMOUNT AS OF DECEMBER 31<sup>ST</sup> OF EACH YEAR


## LEGEND


 **FUNDING AND REFUNDING BONDS.** This is the amount still to be paid for Sewers and Paving Improvements of 1930 and prior. These bonds will be paid for by the collection of old assessments and by taxes.

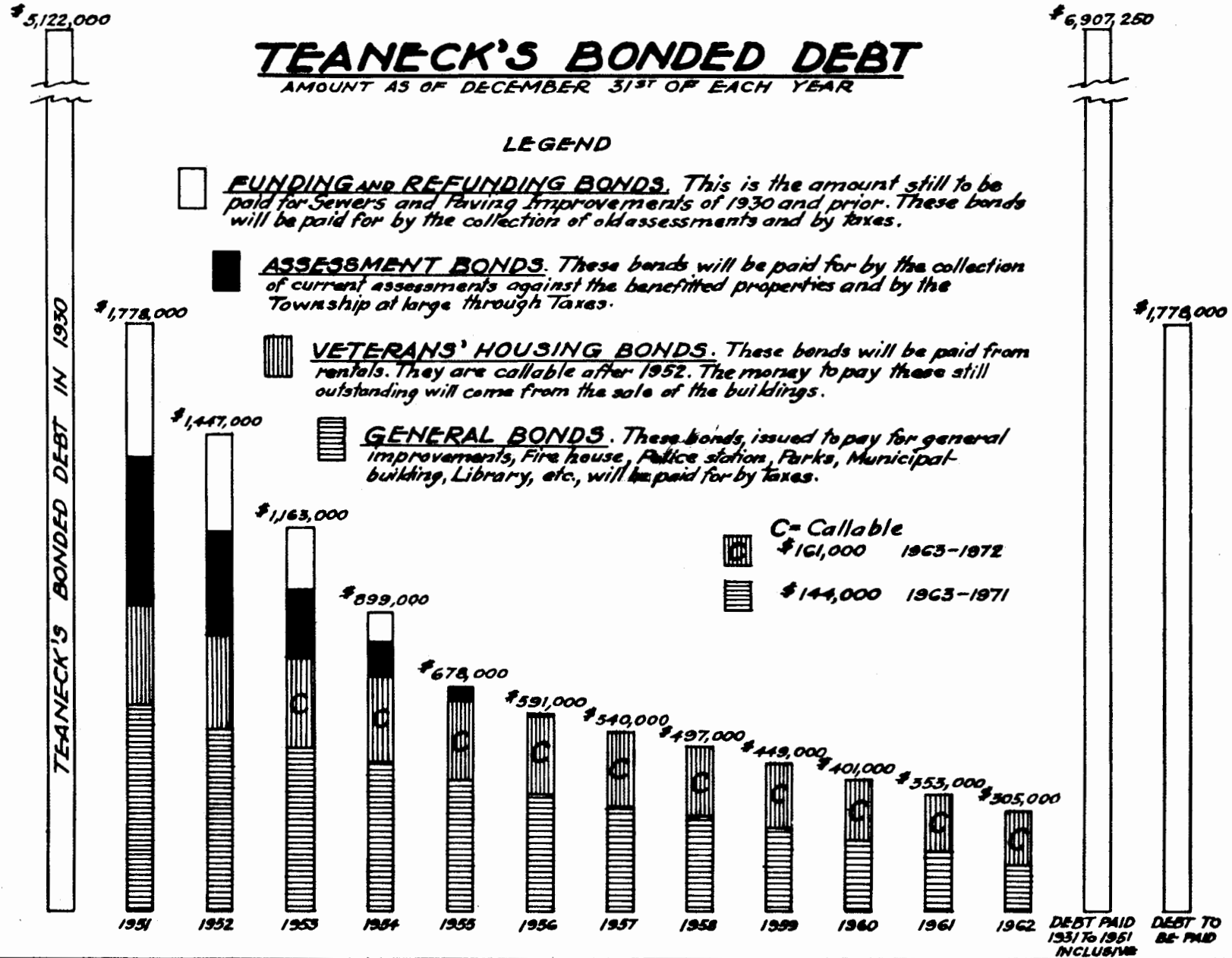
 **ASSESSMENT BONDS.** These bonds will be paid for by the collection of current assessments against the benefited properties and by the Township at large through Taxes.

 **VETERANS' HOUSING BONDS.** These bonds will be paid from rentals. They are callable after 1952. The money to pay these still outstanding will come from the sale of the buildings.

 **GENERAL BONDS.** These bonds, issued to pay for general improvements, Fire house, Police stations, Parks, Municipal building, Library, etc., will be paid for by taxes.

 C- Callable  
\$161,000 1963-1972

 \$144,000 1963-1971



**COMPARISONS OF EXPENDITURES, RECEIPTS, VALUATION, TAX RATES AND DEBT**

	<u>1930</u>	<u>1935</u>	<u>1951</u>	<u>1952</u>
<u>Population.</u> . . . . .	16,500	21,000	34,000	35,000
<b>EXPENDITURES</b>				
<b>DEBT &amp; DEFICIENCIES</b>				
(Exclusive of Reserve for Uncollected Taxes, deferred School Tax and Contingent.) . . . . .	\$ 387,806.63	\$ 351,801.00	\$ 278,622.19	\$ 322,538.15
Per Capita. . . . .	23.50	16.75	8.27	9.22
OPERATING COSTS . . . . .	412,231.95	358,632.00	1,157,640.42	1,303,836.00
Per Capita. . . . .	24.98	17.08	33.97	37.25
TOTAL DEBT AND OPERATING COSTS. . . . .	800,038.58	710,433.00	1,436,262.61	1,626,374.15
Per Capita. . . . .	48.48	33.83	42.24	46.47
<b>REVENUE ANTICIPATED</b>				
(Exclusive of Delinquent Taxes) . . . . .	208,000.00	201,000.00	589,101.62	647,198.66
NET AMOUNT TO BE RAISED BY TAXES. . . . .	592,038.58	509,433.00	847,160.99	979,175.49
Difference between Overlay and Anticipated Delinquent Tax Collections. . . . .			58,183.00	52,525.45
AMOUNT TO BE RAISED BY TAXES FOR TOWNSHIP PURPOSES.	592,038.58	509,433.00	905,343.99	1,031,700.94
Per Capita. . . . .	35.88	24.26	26.63	29.48
VALUATION . . . . .	21,899,140.00	26,421,191.00	40,205,134.00	42,153,699.00
PER CAPITA. . . . .	1,327.00	1,258.00	1,182.50	1,204.39
MUNICIPAL SHARE . . . . .	2.72	1.93	2.25	2.45
SCHOOL SHARE. . . . .	2.12	1.72	3.17	3.46
COUNTY SHARE. . . . .	1.24	.97	.80	.81
TOTAL RATE. . . . .	6.08	4.62	6.22	6.72
NET MUNICIPAL DEBT. . . . .	4,971,000.00		1,701,058.54	1,609,440.76
Per Capita. . . . .	301.00		56.64	45.98
Per \$1,000 of Assessed Valuation. . . . .	227.00		43.31	38.18

1930 was the last year before the Municipal Manager Administration. 1935 was the year when all administration costs were on a bare maintenance basis, and when all employees had a salary reduction. 1951 is added for comparative purposes with 1952.

TEANECK SCHOOL COSTS

Since the Board of Education's portion of the total tax is considerable, 51.51 cents of each tax dollar, the following over-all facts are given -

Teaneck's schools receive their money as follows:

	<u>1951-1952</u>	<u>1952-1953</u>	
From Local Taxes	\$1,182,663.24	\$1,366,749.96	For operation. (The amount on which the people vote.)
From Local Taxes	<u>184,314.25</u>	<u>184,611.75</u>	For debt service.
TOTAL SCHOOL TAX LEVY	\$1,366,977.49	\$1,551,361.71	
From State Aid	<u>182,225.76</u>	<u>161,025.04</u>	
TOTAL SCHOOL COSTS	\$1,549,203.25	\$1,712,386.75	
Total Active Enrollment	5376	5761	
Over-all Cost per Pupil	288.17	297.24	
Local Tax Cost per pupil (including debt service)	254.27	269.29	
State aid per pupil	33.90	27.95	

NOTE: - The effect on the 1952 tax rate by an increase of \$184,086.72 in the School Board's Tax Levy has been offset by the Township Council using additional Township surplus, and the increase in ratables.

BOARD OF EDUCATION'S BORROWING CAPACITY

Average Assessed Valuation of Taxable Real property for last three years	\$33,823,867.00
Board's Borrowing Capacity (8% of same)	2,705,909.00
Bonds outstanding as of 1-1-52	<u>2,049,000.00</u>
Remaining Borrowing Capacity	\$ 656,909.00

COMPARISON OF 1951 AND 1952

TAXES AND TAX RATES

<u>YEAR</u>	<u>ASSESSMENT</u>	<u>RATE</u>	<u>COUNTY'S SHARE</u>	<u>LOCAL SCHOOL SHARE</u>	<u>TOWNSHIP'S SHARE</u>	<u>TOTAL</u>
1952	\$3500.00	\$6.72	\$28.35	\$121.10	\$85.75	\$235.20
1951	3500.00	6.22	28.00	110.95	78.75	217.70
Difference		+.50	+.35	+10.15	+7.00	+17.50

## THE TOWNSHIP MANAGER'S 1951 REPORT AND COMMENTS ON THE 1952 BUDGET

### Resources

#### SURPLUS REVENUE:

Comparison of the Township's surplus revenue on December 31, 1950, with that of December 31, 1951 -

	<u>12-31-50</u>	<u>12-31-51</u>
Book Surplus (Cash Liabilities deducted)	\$946,709.01	\$902,768.75
Non-Cash (An asset since it is money owed to the Current Account by the taxpayers for money borrowed from it to pay 1951 emergencies)	10,000.00	23,500.00
Payment of Police and Fire Pension Fund Charges	1,082.43	<u>1,082.43</u>
1948-1949 Expenditures without appropriations	<u>2,710.23</u>	
<b>NET CASH SURPLUS</b> (any or all of which may be used as revenue in the budget)	<b>\$932,916.35</b>	<b>\$878,186.32</b>
Trust Surplus	10,719.09	4,998.20
Capital Surplus	<u>32,870.46</u>	<u>11,077.02</u>
	<b>\$976,505.90</b>	<b>\$894,261.54</b>

Cash surplus used in 1951 was \$273,000 from the Current Account, \$10,000. from the Non-Cash Account, \$10,000. from the Trust Account, and \$22,000 Capital cash. The surplus remaining was built back to the total amount of \$902,768.75 by unanticipated receipts from the sales of property acquired through tax lien foreclosures, the greater collection of miscellaneous revenue than was anticipated, the added taxes on partially completed buildings and budget under-expenditures.

This year's budget uses \$300,000 of the cash surplus, such use being particularly justified by the fact that heavy maturities of the old 1933 refunding bonds are due this year, while the Trust Fund maintained for their payment has been practically exhausted. It was in anticipation of this that the surplus has been carefully built up.

### MISCELLANEOUS REVENUES

In Teaneck the burden of government falls to a greater extent than usual on residential property since Teaneck has no large industries or large wholesale or retail commercial districts.

The possibility of decreasing the real estate tax through the collection of general miscellaneous revenue is limited. In fact, until State aid to local governmental units is increased there can be little basis for hope that real property taxes can be reduced.

The total aid received by Teaneck from the State of New Jersey during 1951 was -

1. School Aid	\$161,025.04
2. Highway Aid	22,140.00
3. Police and Firemen's pension Fund	
(a) 2% tax on premium on fire insurance written by foreign companies	4,076.59
(b) State's contribution	6,690.46
4. Direct Relief	<u>1,342.00</u>
<b>TOTAL</b>	<b>\$195,274.09</b>

This amount reduces to \$6.15 per capita.

THE TOWNSHIP HAS THE FOLLOWING SOURCES OF MISCELLANEOUS REVENUE -

A. LICENSES - Licenses are issued by the Township Clerk, Health and Public Works Departments.

The number of liquor licenses and the revenue therefrom is as follows:

		<u>Limited by Ordinance to</u>
17 Retail consumption Licenses @ \$750 each	\$12,750	15
1 Restaurant Retail Consumption license @ \$750	750	Unlimited
13 Retail Distribution Licenses @ \$500 each	6,500	13
2 Club Licenses @ \$50 each	100	Unlimited

B. FEES AND PERMITS - Fees are collected for miscellaneous services rendered and for permits issued, by the Building, Fire, Health, Engineering and Public Works Departments; Planning and Adjustment Boards and by the Tax and Assessment Search Officers.

C. FINES AND COSTS - Receipts from the Magistrate's Court did not pay expenses. This is due to the fact that, except for fines and costs from local ordinances, all fines from motor vehicle cases are remitted by the Township to the County.

	<u>State</u>	FINES Remitted to <u>County</u>	TOWNSHIP	COSTS Remitted to <u>Township</u>
Motor Vehicle cases, prosecuted by Local Officers	\$202	\$5,445	\$120	\$1,439.90
General Ordinance violations			65	32.75
Parking Ordinances violations			<u>200</u>	<u>276.00</u>
	<u>\$202</u>	<u>\$5,445</u>	<u>\$385</u>	<u>\$1,748.65</u>

D. AND E. INTEREST AND COSTS ON TAXES, LIENS AND ASSESSMENTS - These items have become rather minor sources of revenue because the high percentage of current tax and assessment collections leaves only small amounts outstanding to accrue interest.

F. INTEREST ON U. S. BONDS - This is the interest on \$375,000 United States Government Bonds in which the Township has invested most of its surplus.

G. FRANCHISE TAX - H. GROSS RECEIPTS TAX - These are taxes paid by utility companies for the privilege of doing business in the Township. The amount of the tax is determined by the State Tax Commissioner. The gross receipts of each company are first divided proportionately to the value of its total plant in each municipality in which it operates. When these amounts are fixed they are taxed at the average rate of taxation for the State to determine the franchise tax, and at the local rate to determine the gross receipts tax. These taxes have been increasing because of the additional business which the utilities are doing in Teaneck, and because of the increased rates which have been from time to time granted to them by the Public Utility Commission.

The taxes paid by the utility companies operating in Teaneck for 1951 were -

	Franchise	Gross Receipts	*Personal & Corporation	**2nd Class R.R.	Total
Public Service Elec. & Gas Co.	\$71,331.73	\$54,444.99	\$	\$	\$125,776.72
Bogota Water Co.	412.19		1,362.80		1,774.99
Hackensack Water Co.	24,155.87		60,650.91		84,806.78
M.J. Bell Telephone Co.	28,379.89		40,857.00		69,236.89
Western Union Telegraph Co.			68.42		68.42
Public Service Coordinated Transport	9.32	12.85			22.17
N.Y. Central Railroad				4,377.26	4,377.26
	<u>\$124,289.00</u>	<u>\$54,457.84</u>	<u>\$102,939.13</u>	<u>\$4,377.26</u>	<u>\$286,063.23</u>

\* This tax is based on the valuation of the company's property in Teaneck, as fixed by the local Assessor, to which local rates are applied.  
 \*\* See "Railroad Tax" below.

I. BUS RECEIPTS TAX - All bus companies doing local business in the State of New Jersey pay a tax equal to 5% of their gross receipts, less the amount paid for State registration fees. This tax is paid by the bus companies direct to the municipalities through which they operate, in the proportion that their route mileage in each municipality bears to the total mileage operated on the run.

J. MOTOR FUEL TAX REFUNDS - Municipalities are exempt from the Federal and State gasoline taxes. However, the State tax actually is paid to the supplier and a refund is made by the State to the municipality. Contracts for the supply of gasoline are awarded after competitive bid-

ding. The current net price, exclusive of taxes, is \$.156, subject to a maximum, or top of \$.165.

K. AID FROM THE STATE ROAD FUND - The State allots this money to municipalities by a formula involving population, total mileage of streets and amount expended previously for local maintenance of streets. It may be used either for street construction and maintenance or for street lighting.

L. VETERANS' HOUSING BOND MATURITY & INTEREST - Teaneck issued bonds in the amount of \$354,000 for permanent veterans' housing on Walraven Drive and Palisade Avenue, of which \$282,000 is still outstanding.

The present additional cost to the taxpayers for the bond maturity and interest is a deferred asset which the Township should realize in cash at the time of the sale of the property.

RAILROAD TAX - Municipalities collect taxes from railroads only on second class railroad property, that is property used for railroad purposes beyond the main right-of-way. The valuation of such property is fixed by the State Tax Commissioner and then is taxed at the local rate.

#### RECEIPTS OF DELINQUENT TAXES

New Jersey budget procedure permits municipalities to anticipate as a revenue the collection of their delinquent taxes. The maximum amount of delinquent taxes permitted to be anticipated each year is fixed by a formula which takes into consideration the amount of outstanding taxes and the percentage thereof collected the previous year.

#### SALE OF TOWNSHIP PROPERTY

The Council has continued to actively promote the sale of foreclosed property, and the Township has received large amounts during the past several years from this source. The 1951 receipts were \$129,586.01. The total received since 1932 is \$1,185,493.72, of which \$774,728.39 was credited to surplus, the balance directly to the payment of the assessment funding bonds. In either case it means that an equal amount need not be raised by taxes.

The assessed valuation of property still held by the Township as presently available for sale, and not reserved for future parks or public purposes, is approximately \$403,320.

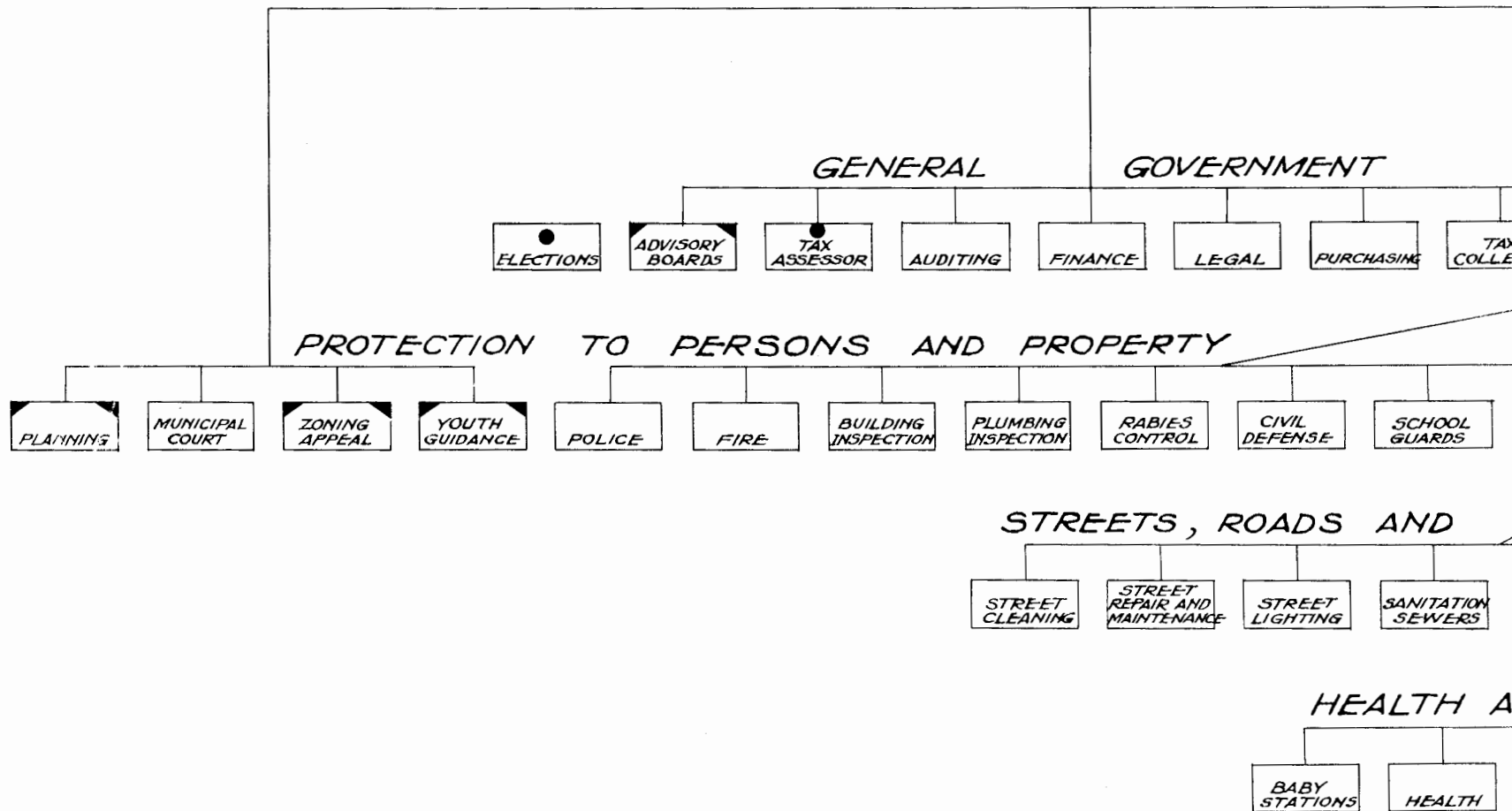
Much of the land acquired by the Township through foreclosures was "sub-marginal" and has been set aside for its "best use", that is for parks or other public purposes, including the Marine Park to be developed by the Bergen County Park Commission. Some "saleable" land has been set aside for future use by the Township or Board of Education.

The policy of the Council in selling Township owned property provides that the property must either be left vacant by the purchaser, or be improved with a building comparable to the buildings in the neighborhood.

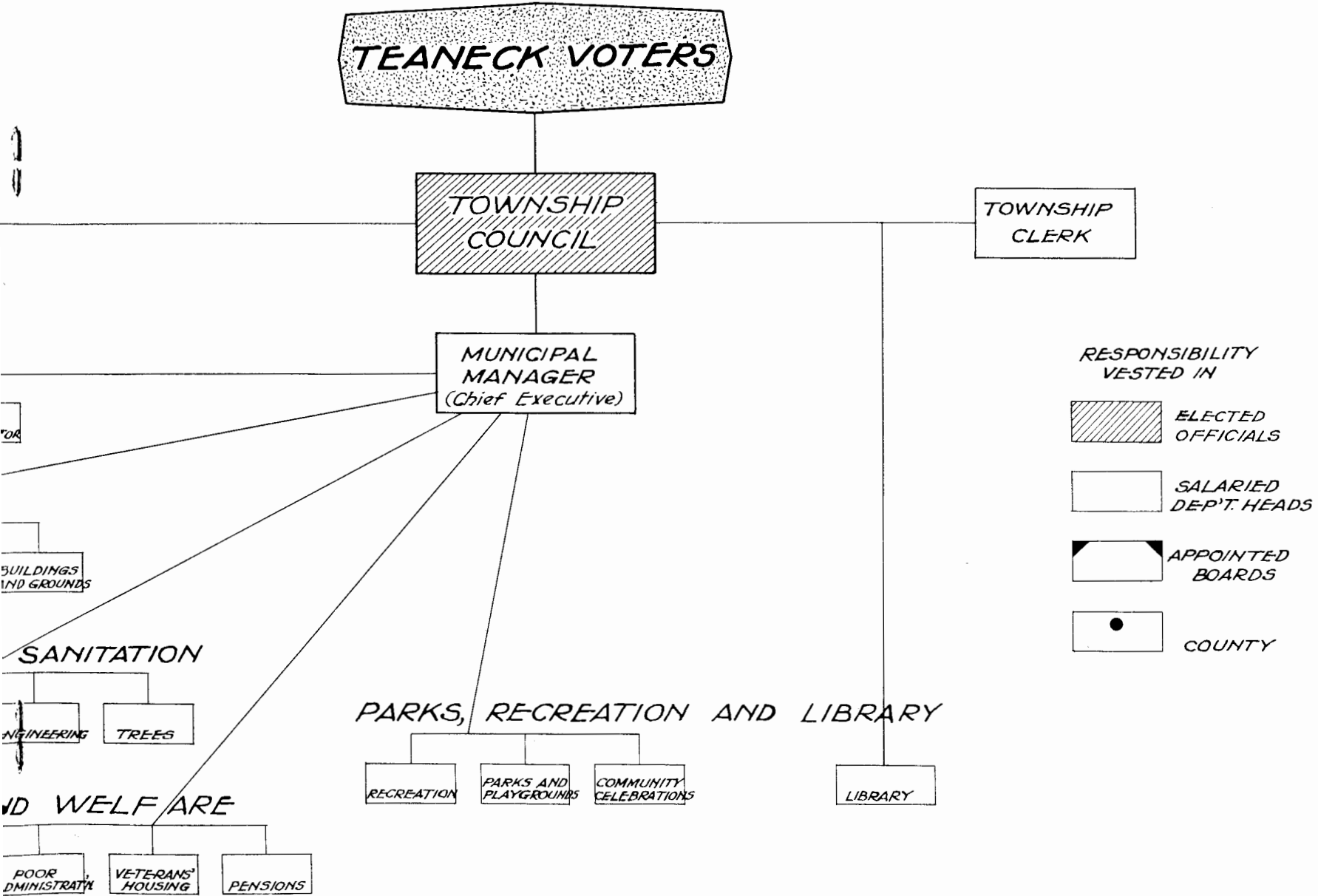
The Council has also exchanged property with private owners, thereby acquiring land needed to round out our parks and playgrounds.



# FUNCTIONS OF THE



# GOVERNMENT OF TEANECK



## OPERATING COSTS

### Salaries

Salaries and wages account for about 60% of the total operating budget. In recent years the Council has adopted various expedients to keep salary increases in line with the increasing price level.

In 1950 a "cost of living adjustment" of \$150 for regular non-seasonal full time employees earning less than \$5,000 was paid. Also a terminal leave policy effective upon retirement was granted by Council, based on one-half the retiring employee's accumulated sick leave days.

In 1950 Council adopted a 5-day work schedule for all Township employees, excepting members of the Fire Department. This Department did not request a change in its working schedule.

The 1951 salary and wage ordinance included an across the board increase on salary tops of \$300 for all non-seasonal, full time permanent employees. This means that all employees were paid \$300 more in wages in 1951 than in 1950.

A "cost of living adjustment" of \$200 for regular non-seasonal full time employees, \$100 for regular part-time employees and \$75 for part-time non-seasonal temporary employees was paid in 1951.

### GENERAL GOVERNMENT

A. Administrative & Executive - Personnel includes the Township Council, Township Manager, the Township Clerk, who is also an administrative assistant, and a senior clerk stenographer. Included in the 1951 costs was the re-codification of Township ordinances. The work has been completed and bound volumes are available at the Township Clerk's office.

#### B. Assessment and Collection of Taxes -

(a) Assessment - The personnel of the Assessor's office is the Assessor, an Assistant Assessor, and a principal clerk stenographer. A full time senior clerk was added to the Assessor's staff in 1951.

The Township Assessor is appointed by the Township Council to assess the real and personal property in the Township according to general laws and by uniform rules.

In practice the Township Assessor is responsible to the County Board of Taxation for the manner and method employed and the results obtained.

Through cooperation with the Superintendent of Building, the valuation of each new building is immediately determined from the building plans. Any person contemplating building in Teaneck can receive a close approximation of the tax on the proposed building, based on the existing rates. Any owner of an existing building in Teaneck can learn from the Assessor the exact manner in which the valuation of his or any other building was determined.

The total net valuation taxable of the Township shows an increase of \$1,948,565 above last year, and now stands at \$42,153,699. The Township has the following tax exempt properties -

	Tax Valuations
Public Property (including Teaneck Armory and land used for parks)	\$ 1,812,885
Public Schools	2,146,975
Graveyards	3,500
Churches	491,575
Other Exemptions (Hospitals, Volunteer Fire Houses, Volunteer Ambulance Corps, American Legion Building, Veterans of Foreign Wars Building, Veterans' Housing Projects, etc.)	844,740
Bergen Junior College	232,110
St. Anastasia's Parochial School	225,650
Property acquired through Tax Lien Foreclosures (Includes that available for sales and that held for public purposes)	802,075
Exempt Household Property (\$100 per dwelling unit)	1,040,100
Veterans' Exemptions (A maximum of \$500 for each veteran)	<u>1,227,575</u>
<b>TOTAL VALUATION OF EXEMPT PROPERTIES</b>	<b>\$ 8,827,185</b>

A 1951 revised statute now requires the owners of all property claiming tax exemption to file an application prior to October 1st each year with the Township Tax Assessor. This requirement does not apply to Veterans once a right to tax exemption is established.

Teaneck at present has the following number of buildings and dwelling units -

	Single	Multiple	Apartments	Commercial	Miscellaneous
No. of Buildings	8,410	375	43	265	126
No. of Dwelling Units	8,410	812	1,297	116	
Total Dwelling Units -	10,635				

(b) COLLECTION OF TAXES - The personnel of the Collector's office is - Tax Collector, an Assistant Tax Collector, a Principal-Clerk-Stenographer, two Senior Clerks, one Clerk-Stenographer, and the Tax and Search Clerk.

The duties of the Tax and Search Clerk are to investigate the Township's records and certify on a tax search the outstanding charges which the Township may have against a property. The omission of a tax or lien in a search may make the item uncollectable. A search showing pending assessments may be obtained from the Township Clerk.

The problem of the collection of personal taxes, particularly from renters, is also taken care of by the Tax Collector. This is facilitated by requiring a moving permit.

The Tax Collector's office will continue to be open on certain Monday evenings, as indicated on your tax bill.

C. PUBLIC BUILDINGS AND GROUNDS - The municipal buildings and grounds maintained under this item are - the Municipal Building, Court House, Town House, Girl Scout's House, parking lots and bus shelters.

The janitorial force for the care of the public buildings consists of one or two janitors at the Municipal Building, two janitors at the Town House, and one janitor at the Court House.

For general maintenance and repairs, there is a separate crew of six men, a Township Electrical Repairman and a Plumbing Inspector-Plumber.

The Electrical Repairman does the general electrical work for the Township and maintains the police radio and traffic lights. He does not make inspections of the wiring in private buildings or homes. This is done by an inspector of the National Board of Fire Underwriters.

The Plumbing-Inspector-Plumber inspects the plumbing in all buildings during construction; does all of the plumbing repair work for the Township's buildings and parks, inspects the laying of house connections to the street sewer, and makes sanitary inspections for the Health Department.

The costs of this maintenance work are charged against that department for which the particular work is done and is included in the appropriation for that department.

Among the more important work done in 1951 was the painting of the various public buildings, the care and building of recreation and playground equipment and structures, the care of street and traffic signs, upkeep around the disposal plants, street pavement markings, extensions to and renovation of parking lots, and some minor repairs to the Girl Scout House.

NEW PROJECTS & EXTENSIONS - This appropriation provides for parking lot improvements at the Municipal Building, renovating the basement of the Municipal Building (which we had hoped to complete in 1951), various improvements at the West Englewood Park, and the pedestrian passageway from West Englewood Avenue to the Court Street parking lot.

D. ELECTIONS - The election expenses paid for directly by Teaneck are - printing ballots, envelopes, posters and supplies for Primary Elections, the legal advertising for the Primary and General Elections, and all the costs of a municipal election. The remainder is paid for by the County. This year's appropriation has been increased to take care of the 1952 Presidential election.

E. LIQUIDATION OF TAX TITLE LIENS - The final Court judgment on the first group of foreclosures presented under the new "in rem" procedure was filed in June, 1950. In 1951, (177) liens were foreclosed, (7) liens redeemed while in foreclosure and (12) re-foreclosed, at a cost of approximately \$25. per lot for 387 lots.

It is anticipated that the liquidation of a large number of the remaining 266 tax title liens will be accomplished in 1952.

F. LEGAL - The Township Attorney is paid a fixed salary, plus an expense account, for which he handles all of the Township's legal problems, including real estate matters and the preparation and trial of some court cases. For extraordinary cases, special counsel is at times employed. The Township Attorney furnishes opinions to Township officials, represents the Township in the Municipal Court, and attends Council meetings. He also has supervision of the tax title lien foreclosures.

The principal litigation in which the Township was involved last year was -

Township of Teaneck vs. George Beckman - A series of suits and countersuits arising from an attempt by the Township to have the George Beckman sign along Route #4 removed. The Supreme Court decided in favor of the Township, finding the sign in violation of the Zoning Ordinance.

Edythe Whipple vs. Township of Teaneck - Before the County and State Board of Taxation on a question of Tax Assessing - The Township was affirmed.

Henry Garrou vs. Teaneck Tryon Co. - The Great Atlantic and Pacific Tea Co. - James T. Welsh, Municipal Manager, George Cady and Allen Knowles. This is an action questioning the use of land abutting the plaintiff's property.

G. DEPARTMENT OF FINANCE - One person holds the office of Treasurer and Supervisor of Accounts, assisted by two Senior-Clerk-Bookkeepers. This office combines the usual functions of a Treasurer and Comptroller. It is suggested that in the near future the work be separated and a Comptroller added to the staff.

Record keeping in the Finance Department is complex. Besides the usual municipal accounts, including current, trust, capital, bond, interest and payroll, distribution to and check on budget appropriations, it includes keeping all the records for the Civil Service, vacation, sick leave, pensions, withholding tax and financial reports.

Considerable study has been given to the adoption of machine book-keeping methods for this department and the Tax Collector's office. Delivery of the machines is expected in November of 1952.

H. AUDIT - The Division of Local Government, Department of the Treasury, State of New Jersey, continues to do Teaneck's auditing. The use of this Department is not mandatory, but all Teaneck Councils have felt that it was advantageous to have the audit made by the "Court of last Resort" in New Jersey municipal finances.

I. ENGINEERING BUREAU - Two Engineers and an Engineering aide staff this Department.

Under their supervision 12,000 feet of additional paving and 9400 feet of sidewalk construction was undertaken and completed in 1951.

The Department is now engaged in making maps for the Assessment Commission on the 1951 paving, and preliminary work for the 1952 paving program, in addition to its regular work of keeping up-to-date engineering and tax maps and records, supplying the Building, Assessor's and Legal Departments with such engineering information as they need, making surveys, designs and supervision of various municipal improvements as the necessity arises, and supervising the construction of paving, curbs and sidewalks by developers.

J. ZONING & PLANNING - The Board of Adjustment consists of five non-salaried members, appointed by Council for three year terms. Their functions are to grant, or recommend to the Council, variances or exceptions to the Zoning Ordinance in cases where undue hardship can be proved, and to hear appeals from the decisions of the officials enforcing the Zoning Ordinance.

The Planning Board consists of six non-salaried citizen members, the Mayor, one Councilman, and one Township official. The powers of a Planning Board were increased in 1948-1949. For instance, no change in the Zoning Ordinance can now be made without the prior approval of the Planning Board, nor can any public building be authorized without such approval. Their other duties are to prepare, and from time to time review, the Master Plan, approve subdivisions and re-subdividing, make a study of and recommend locations for parks, playgrounds, new streets and any other matters affecting the physical development of the Township. The 1952 increase will be applied to the development of Hawthorne and Herrick Parks.

K. SHADE TREES - The personnel of this Bureau is - Supervisor of Shade Trees, an Assistant Foreman, two Tree Surgeons and the assistance of such laborers as may be necessary, generally two.

This Bureau takes care of the planting, trimming and removal of trees and shrubs along the Township's streets and in the parks.

During the year 506 trees were planted and 114 trees removed; many removals made necessary due to the storms of November 1950 and July 1951. Teaneck, presently, has approximately 16,000 shade trees, an asset, the value of which is not shown on the balance sheet.

The elimination of ragweed was continued for the fifth consecutive year. A good start has also been made on the elimination of poison ivy. Persons having either one of these nuisances on their private property should contact the bureau.

Any individual desiring to plant trees along the streets must receive permission from the Shade Tree Supervisor as to type, size and spacing. Individual property owners are not permitted to trim or remove any trees along the streets.

L. PURCHASING - During the year the Purchasing Agent's office was moved to the basement of the Municipal Building.

The system of budget control established through the Purchasing Agent is most important in minimizing over-expenditures or over-commitments of budget items.

Contracts are awarded yearly, after public advertising and bidding, for such materials as fuel oil, gasoline, coal, stone, concrete and bituminous materials. The price for fuel oil and gasoline is based on a fixed amount above or below current market prices. No. 2 fuel oil is now \$.101 per gallon. No. 4 fuel oil is now \$.0839 per gallon. Gasoline \$.156 per gallon.

M. INSURANCE - The following classes of insurance are carried -

Compensation insurance - This insurance is mandatory and is written at rates fixed by the State Insurance Department, which vary from year to year depending upon the accident record of previous years.

Fire Insurance - Over one million dollars coverage is carried on Township public buildings and contents under a 90% co-insurance clause. The fire insurance is handled by five insurance brokers on a plan whereby one-fifth of the insurance comes due each year.

Liability Insurance - In addition to the usual automobile insurance Teaneck has for several years had a general liability policy which insures the Township, its officials and municipal employees for any occurrences resulting in property damage or physical injury for which they or the Township might be legally liable.

A \$25.00 deductible collision policy on all equipment such as road, snow and other mobile type machines was taken out this year at a cost of \$375 covering \$511,000 worth of equipment.

The item for "Other Insurance" covers payroll, burglary, robbery, fire insurance on the mechanical equipment, plate glass and windstorm insurance, fire and theft on cars.

N. BONDS FOR EMPLOYEES - There are bonds covering the Township Clerk, Tax Collector, Treasurer, Magistrate and a general bond on other employees. No payments are due in 1952.

O. GENERAL EMPLOYEES' PENSION FUND - The general employees in the Township are members of the State Retirement System. The appropriation provides not only for current services, but also for services rendered by employees prior to 1940, when the pension system was adopted by vote of the taxpayers. Pensions of 50% of the official or employee's salary are granted after thirty years of service, to those who have reached the age of sixty. An employee upon reaching the age of sixty may retire on a smaller pension proportionate to his actual years of service, as may an employee who has twenty-five years of service and who has not reached the age of sixty.

P. YOUTH GUIDANCE COUNCIL - State legislation authorized municipalities to set up Youth Guidance Councils, semi-official groups who, through the cooperation of the schools, the Magistrate's and the Juvenile Court, try not only to correct existing problems affecting juveniles, but also to prevent their occurrence and to eliminate conditions conducive to juvenile delinquency. The Council has fairly broad powers, even to the summoning of the child and its parents before it.

The Mayor makes the appointments, with the consent and advice of Council. Although there are no juvenile problems of alarming proportions in the Township, such a Youth Guidance Council can be of immeasurable help in the prevention of such problems.

This Council is now actively functioning, and the appropriation of \$1000 is to cover miscellaneous costs.



## PROTECTION TO PERSONS AND PROPERTY

### A - FIRE DEPARTMENT

Teaneck has a paid Fire Department with a total personnel of 48, or 1.37 employees per thousand of population. The National average for municipalities in Teaneck's population group is 1.30.

The per capita expenditure for the Teaneck Fire Department for 1952 will be \$6.21 compared with a National average of \$4.80 (1950). The cost of hydrant service (\$50,000) is not included.

The personnel is divided as follows - 1 Chief, 2 Deputy Chiefs, 1 Captain, 7 Lieutenants, 1 Acting Lieutenant, 28 First Grade Firemen, 1 Second Grade Fireman, 1 Third Grade Fireman, 1 Supt. Fire Signal System, 1 Mechanic, 4 Fire Alarm Operators.

The Chief or a Deputy Chief is on duty at all times, with an Officer commanding each Company at each house twenty-four hours a day.

The Department personnel works a 24-hour tour of duty on a flexible 72-hour week. The Chief of the Department, the inspector, the mechanic, the Supt. of Fire Signal System and the Fire Alarm Operators work on a flexible 40-hour week. In case of emergencies, the previous 96-84 week prevails.

The building of a fire station in the western section of the Township is included in the 1952 capital improvement program.

The Department's reputation for extinguishing fires without water damage continues.

Teaneck's fire losses are very accurately kept. The total loss for the year was \$30,082 again giving a low fire loss per capita of \$.88 against an approximate National average of about \$2.14. The average loss per building fire was \$268.50 against a National median loss of \$493.00 in municipalities of Teaneck's class.

During the year 3 civilians and 11 firemen were injured due to fires.

No change has taken place in the high rating of "3" (corresponding to "B", N.J. rating) that Teaneck enjoys under the National Board of Fire Underwriters. Out of 244 cities in Teaneck's population class, only four have a higher rating. With the new Fire House and alarm system completed, and with the new equipment in service, Teaneck may attain a "2" National rating (New Jersey "A").

Other Fire Department statistics are -

Total number of alarms - 741, of which 446 were for fires; 251 rescue calls; 21 needless alarms; 9 false alarms; 14 investigations. Of these only 25 were sent in from fire alarm boxes, and of these 9 were false alarms. The total number of fire prevention inspections made were - 2,242.

COMMUNICATION SYSTEMS - The five pieces of apparatus that are equipped with 3-way radio, plus the secondary alarm system connecting Central

Fire Headquarters with Stations No. 2 and No. 3, and the new Gamewell Alarm System, give the Fire Department three different channels of intra-department communication. Teaneck's Fire Department is one of the few departments in the Nation with its own transmitting station - KEA-888. Receivers with A.C. power packs are to be installed in the Fire Department and the Police Department Headquarters to permit inter-department listening in on all broadcasts.

**PENSIONS** - This appropriation provides the Township's payment to the Firemen's Pension Fund, into which the municipality pays an amount equal to 5% of the salaries. Individuals contribute a like or greater amount, depending upon the age they entered service. Those appointed since 1944 are in a State operated fund. A pension at the rate of one-half of his average final salary is given to a man after 25 years of service, and at an age of 55, (51 for the local Fund).

The State of New Jersey makes a contribution from the Motor Vehicle Fund to the local Pension Fund of approximately \$76.03 per man for policemen and firemen.

**HYDRANTS** - Water is supplied to the Township of Teaneck by the Hackensack Water Company, except for the limited area in the southwest corner

supplied by the Bogota Water Company. Both companies place and maintain hydrants wherever requested by the Township. The over-all cost to the Township is based on a "ready to serve" and on a maintenance charge as set out by the company and approved by the Public Utility Commission of New Jersey.

<u>Hydrant Service</u>						
<u>1951 Charges</u>						
	<u>Trans. &amp; Dist.</u>	<u>Hydrants</u>	<u>Total</u>	<u>Number of Hydrants</u>	<u>Over-all Cost per Hydrant</u>	<u>1951 Taxes Paid</u>
Hackensack Water Co.	\$38,514.36	\$9,396.00	\$47,910.36	696	\$ 68.84	\$84,806.78
Bogota Water Co.	<u>1,442.50</u>	<u>400.00</u>	<u>1,882.50</u>	<u>40</u>	47.06	<u>1,774.99</u>
	\$39,956.86	\$9,796.00	\$49,792.86	736		\$86,581.77

**FIRE COLLEGE** - The annual Fire College was continued. All members of the Department and the Civil Defense Auxiliary Firemen attended.

**B - POLICE DEPARTMENT**



The personnel of the Department at present consists of 47 men - 1 Chief, 1 Captain, 4 Lieutenants, 5 Sergeants, 29 First Grade Patrolmen, 6 Second Grade Patrolmen and 1 Third Grade Patrolmen. During the year 1 patrolman was appointed. Two new patrolmen and one Lieutenant-Detective have re-entered the armed services.

**PERSONNEL** - Four patrolmen will be appointed to the department in 1952. The new men will replace the three now in the service on military leave, and one captain of the department, who is retiring.

The Department has a complement of 47 men, or 1.34 full time members

per 1000 of population against a National average of 1.39 for cities in Teaneck's population group. The per capita cost of Teaneck's police department will be \$7.11 for 1952 against a National average of \$5.00 (1950) for cities in the same population group. Here, as in the Fire Department, when comparisons between individual cities are made, there are several factors that should be defined and considered. For example, residential character, the number of shifts and hours the department works, whether or not the department operates its own radio, the number of special policemen or school guards included or not included as Police Department employees.

Of the total personnel, two men are assigned to supervise traffic and safety, one to photography, fingerprinting, pedlars and solicitors, one as a departmental clerk and an average of four to the Detective Bureau.

Business activities and traffic problems on Cedar Lane, Queen Anne Road and DeGraw Avenue and The Plaza require the assignment of six foot patrolmen to these areas. One additional foot patrolman is also stationed at the Cedar Lane business district on special days.

As an indication of the amount of work handled by the Department, its annual report lists, among other things, 7,415 service calls; 1,726 radio alarms received; 31,487 radio calls made by the Department, 728 escorts furnished to banks and business houses; 655 temporarily vacant houses inspected. Patrol cars covered approximately 359,917 miles during 1951.

NEW JERSEY POLICE ACADEMY - Two patrolmen will be sent to this police school, which is conducted by the New Jersey State Police. The training will be in basic police work, and will be held during the period from February 12th to March 24, 1952.

#### TEANECK CRIME

There was no significant change in the crime situation during the year, except larceny and theft. The usual table showing the small percentage of crime in Teaneck, as compared to New Jersey averages, is appended -

#### RATE PER HUNDRED THOUSAND OF POPULATION

	1930	1940	1945	1948	1949	1950	1951	F.B.I. Rate for N.J.	% of N.J. Rate
Murder and Manslaughter	0	0	0	0	0	0	0	2.2	0
Robbery	0	4	3	0	3	0	3	29	10
Aggravated Assault	15	8	0	0	0	0	0	43	0
Larceny, Theft	212	192	208	198	169	165	298	532	56
Burglary, Breaking and Entry	242	248	168	174	174	159	140	272	51
Auto Theft	47	64	112	57	21	33	30	125	24

The founded crimes of all kinds reported and known to the police totalled 267. Since 101 were cleared, Teaneck's record in the percentage of "Known Crimes Cleared" showed 6% more crimes cleared in 1951 than were cleared in 1950.

On motor vehicle arrests, 83% of those tried in Court were found guilty.

"RESIDENTS OF TEANECK ARE AGAIN ADVISED THAT THEY CAN STILL FURTHER LOWER THE TEANECK CRIME RATE BY REPORTING IMMEDIATELY ANY SUSPICIOUS PERSONS OR CARS IN THE NEIGHBORHOOD. WITH THE TWO-WAY RADIO SYSTEM, A POLICE CAR, WHICH MIGHT BE JUST AROUND THE CORNER, COULD BE DISPATCHED."

(The above paragraph has appeared in every budget since 1939)

#### TRAFFIC ACCIDENTS

	1940	1942	1943	1944	1945	1946	1947	1948	1949	1950	1951
Accidents	226	174	93	122	151	224	227	189	181	235	244
Fatalities	2	2	4	6	5	0	2	1	1	0	1
Injuries	133	68	77	57	92	98	85	68	79	126	121
Arrests for Motor Vehicle Viola- tions						242	374	387	252	441	512
										488	

MOTOR EQUIPMENT - Seven radio equipped patrol cars are operated by the Police Department. One of these cars is assigned to the Detective Bureau. Due to the high cost of maintenance and repairs, after a year's operation cars are traded in. Six patrol cars were purchased this year. Cars are serviced by the Township mechanics at the D.P.W. garage. Six officers use their private cars, for which they receive a monthly allowance of \$35.00; the \$10.00 increase is in lieu of a weekly gasoline allowance that was formerly given. A new three wheel motorcycle will be purchased to be used mainly on Cedar Lane.

COMMUNICATION SYSTEM - Several improvements are to be made on these facilities, i.e., new crystals for the mobile units, a new antenna for the mast at the Municipal Building, as well as a new antenna on the High School and improvements to the base transmitter.

SUPPLIES - This appropriation is for the general supplies and equipment needed from year to year. Keeping the Police Department fully equipped, trained and ready for service at all times, demands a large number of supplies of various kinds, such as ammunition, first aid material, photographic and fingerprinting materials, record books and report forms, lanterns, fire extinguishers, fuses, spotlights, car heaters, rubber boots and coats, badges, safety material, prisoners' meals and expenses incurred in the education and training of the men.

TRAFFIC CONTROL - This appropriation is for traffic signal lights, street markings and signs. Traffic signals are maintained at seventeen intersections. New traffic lights were installed at Grayson Place and Teaneck Road; and Cedar Lane and Grange Road. New sections were also added to the traffic lights at the intersection of Queen Anne and Fort Lee Roads.

New installations and changes are planned for West Englewood Avenue and River Road; Roemer Avenue and River Road; State Street and The Plaza; and State Street and Teaneck Road.

Off-street parking facilities were increased considerably by doubling the size of the Front Street lot, and establishing two additional lots at DeGraw Ave. and Queen Anne Road; and at Court Street between Palisade Avenue and Queen Anne Road at the northerly end of Central Park. An off-street parking committee has been appointed to further study the parking situation.



The Township installed and maintains on a 50-50 cost basis with Bergenfield, the traffic and pedestrian lights at the intersection of Liberty Road and Teaneck Road.

Street marking - 29 miles of lines were painted, requiring 375 gallons of paint. Traffic signs - 1136 are in use; 225 were bought during the year and 446 repaired.

Traffic is not always completely controlled by mechanical means. The patrolmen, special school guards and the School patrol play an important part in controlling vehicular and particularly pedestrian traffic.

A re-organization in the Police Department will put all foot patrolmen, the school guards, the motorcycle patrolman and two black cruisers under the jurisdiction of the Traffic Bureau. The major concern of the Bureau will be traffic enforcement and safety. However, this does not mean that the other cruisers and other personnel of the department will reduce their vigilance as to traffic violations.

As a further aid in controlling traffic the Township has purchased an electric speed control clock, and a number of signs costing approximately \$600.00. There is no intention on the part of the Police Department to set up speed traps. The clock will be moved from place to place in the Township and from all reports that we have had from communities using this device, it should be a very practical and effective piece of equipment.

The "personal service" item covers a portion of the salary and wages of the Electrical Repairman and the Maintenance and Repair crew.

**VIOLATIONS BUREAU** - This Bureau, a part of the Municipal Court, is staffed by a member of the Police Department to permit the convenient payment of fines for a limited number of motor vehicle violations. The Bureau can only accept a written plea of guilty from the one charged with the traffic violation and collect the stipulated fine and costs.

**DOCTOR** - This provides for a doctor to examine persons suspected of being under the influence of intoxicating liquor while driving a car. He also checks on policemen who have reported sick.

**PISTOL RANGE & MATCHES** - This appropriation provides for the yearly pistol tournament, which has now been held for twenty years and has become an International event, attracting approximately 1600 participants. The range is used by civilian as well as police teams. The damage caused by the 1950 windstorm has been repaired. The costs of the repairs were covered by insurance.

**PENSION** - (See explanation under Fire Department pensions).

#### C - MUNICIPAL COURT

The Court, which has completed its third year as an integral part of the legal court system of the State of New Jersey, is located on the second floor of the new Police Department building. Due to special sessions and the numerous reports now required by the State, additional expenditures for clerical help were necessary.

Fines collected for State Motor Vehicle violations are remitted to the County.

#### D - INSPECTION OF BUILDINGS

The personnel of this Department consists of the Superintendent of Building, a Building Inspector and a Senior-Clerk-Stenographer. Additional inspectors may be employed from time to time for large operations, which additional cost is charged to the builder.

During 1951 building in Teaneck continued active. Department records show a total assessed valuation for new buildings and alterations of \$1,185,115 which brought in \$11,110.66 in licenses and fees against a cost of \$13,372.67 for operating the department.

Under the guidance of the Superintendent of Building, who is a registered architect, the Department seeks to cooperate with builders and owners in securing not only safe designs, but also suitable and pleasing buildings. Building construction is controlled under an ordinance which permits the Superintendent of Building to liberally interpret Teaneck's old building code so as to allow modern design and methods. When a satisfactory State or National Code is issued it can be adopted by Teaneck by reference.

This Department enforces the Zoning Ordinance.

In 1951 Articles XX and XXI were adopted as a supplement to the Township Building Code.

#### F - GUARDS - SCHOOL

This service has been expanded. Uniform patrolmen have been assigned to many crossings. The 22 Special School Guards receive \$18 a week for 20 hours service. The cost of guarding these crossings is more than the entire budget of the Health Department.

#### G - CIVIL DEFENSE

The Civil Defense Corps is now in its second year and can point with pride to a record of progress. A strong core organization has been trained, headquarters facilities in the basement of the new police department building have been perfected, and communications have been strengthened by the installation of a short-wave radio fixed station at the C.D. Headquarters. In case of emergency the amateur radio operators (R.A.C.E.S.) would have five mobile units operating in the Township. All of the equipment is owned and operated by the amateurs without cost to the Township.

A tentative budget of \$5000 has been set up. In case of an emergency the Township Council can expend additional funds for Civil Defense.

#### POLICE ATHLETIC LEAGUE

1951 was another busy year for the Teaneck P.A.L. 745 boys participated in softball and basketball. The League plans a 1952 schedule which will include expanded basketball programs, softball and baseball, boxing and wrestling as well as added emphasis on the new Rifle Club. It is largely through citizen interest and support that the program is possible, and the Police Department is most appreciative.

All of these activities, which are supervised in a large measure by

members of the Teaneck Police Department, when off duty, aid immeasurably in helping youngsters make worthy use of their leisure time.

#### DEPARTMENT OF PUBLIC WORKS

No statistics exist which would permit the comparison of the Teaneck Department with National averages as to personnel, total or unit costs or over-all efficiency. The work of Public Works Departments is too varied and too much governed by local circumstances in each municipality to permit this. To perform all of the work hereinafter mentioned, the Department has the following personnel, assigned and used wherever the exigencies of the moment demand - 1 Administrative Assistant, Grade II; 1 Foreman Mechanic, 2 Mechanics; 1 Clerk-Inspector; 1 Shade Tree Supervisor; 1 Foreman; 4 Assistant Foremen; 4 Operators, Motor Equipment; 1 Chief Operator, Disposal Plants; 2 Operators Disposal Plants; 2 Tree Surgeons; 3 Sweeper Operators; 1 Laborer-Driver; 12 Laborers. The number of laborers varies from time to time. In summer some student employees may be added.

The functions of the Teaneck Department of Public Works are subdivided as follows -

**STREETS AND ROADS** - The maintenance, repair and resurfacing of 89 miles of improved streets, and several miles of stone and gravel streets, including storm sewers, catch basins and drainage, snow plowing and snow removal.

**STREET CLEANING** - The sweeping and cleaning of the Township's improved streets by use of mechanical sweepers. Removal of leaves by vacuum loader.

**SANITATION** - The maintenance and repair of 100 miles of sanitary sewers and of the sewage pumping and disposal plants.

**PARKS AND PLAYGROUNDS** - The general maintenance of the fifteen parks and playgrounds, including minor improvements thereto, and the cooperation with the Recreation Department, in supplying and hauling both indoor and outdoor equipment.

**MAINTENANCE OF BUILDINGS** - The supervision and upkeep of all public buildings, except the Fire Houses, including the cleaning, repair and maintenance of parking lots, bus shelters and benches.

**SHADE TREES** - The planting, removal and care of shade trees on the streets, in the public parks and public grounds, and the control of noxious weeds.

**MISCELLANEOUS** - Any and all of the odd jobs which the good "housekeeping" of the municipality requires to be done.

The Department has the assistance of the Maintenance and Repair crew in some of this work.

**EQUIPMENT AND SUPPLIES** - The equipment of the Department has been renewed and expanded during the last few years.

**ROAD MATERIAL** - This item provides for the materials used in general repairs of the streets, such as stone, asphalt, cement and cinders.

**SNOW REMOVAL** - About 97 miles of streets, including 9 miles of

County Roads are plowed. This is more than the distance from Teaneck to Philadelphia. The Township is reimbursed by the County for plowing its roads.

The Department now turns out 20 truck mounted plows and 3 sidewalk plows. This includes approximately 13 hired trucks. Heavy equipment is available from private contractors should the need arise.

ORDINANCE NO. 885 PROVIDES THAT NO PERSON SHALL PARK OR LEAVE A VEHICLE STANDING ON THE STREETS WHEN THE SNOW HAS REACHED THREE INCHES, UNTIL AFTER THE STREETS HAVE BEEN PLOWED.

**STREET SIGNS** - Teaneck's street signs are being constantly repaired, repainted and replaced by the Maintenance Crew. The appropriation this year is primarily to provide street signs for the new sections and to replace plates which have become illegible.

**B. RESURFACING-PAVING-CURB REPAIR AND REPLACEMENT** - This appropriation includes the repair and replacement of damaged and deteriorated curbs in various sections of the Township, and the patches in concrete streets.

**C. STREET LIGHTING** - Street lighting is furnished by the Public Service Electric and Gas Company at basic rates approved by the Public Utilities Commission. These rates are subject to a combined discount for quantity and length of contract of 4.08%.

The first year of the five year street lighting modernization program has been completed.

**D. STREET CLEANING** - The Public Works Department now has four sweepers available when needed.

As the trees that were planted years ago reach their maturity, the leaf crops naturally increase, and the assistance given by two mechanical leaf loaders is very vital to a good housekeeping job.

The normal items under "other expenses" are for the purchase of fibre and steel. As more new streets are to be swept each year, the cost of fibre and steel used by these sweepers increases.

#### SANITATION

**A. SEWERS** - The sewers and pumping plants are cared for by a Chief Operator and two Operators, plus the assistance of a mechanic when needed. In the cleaning and maintenance of the sewers, both storm and sanitary, a varying number of men are used. The disposal plant sludge continues to be removed by contract.

The first stage of the Bergen County trunk sewer and disposal plant has been finished. This stage will serve about 66% of Teaneck and will eliminate the disposal plant at the foot of Lindbergh Boulevard and the pumping plant along the railroad opposite Churchill Road.

This will leave Teaneck with two plants along the Hackensack. Their elimination must await the second stage of the County project, whereby a trunk sewer will be brought up the Hackensack Valley.

The cost of the sewer will be paid for through a yearly charge to

the municipalities, based on the actual number of gallons contributed by each municipality, at the rate of approximately \$131.00 per million gallons recorded at the outfall meters. The municipalities can meet this charge either by general taxation, or by making a service charge to the individual users. The method to be adopted by Teaneck has not yet been decided. This is complicated by the fact that only 66% of the Township will be served by the first stage.

**GARBAGE AND ASH REMOVAL** - This service in Teaneck has always been provided by private scavengers, licensed by the Township. They are members of the Teaneck Sanitary Association, which Association is under an agreement with the Township whereby their rates and services are controlled. A new three year contract with the Association, with no change in rates, is being studied by Council. The primary conditions of the agreement with the Township as to rates for charges and collections are as follows:

The rates for private dwellings are -

\$1.50 per month where no ashes are collected at any time during the year.  
\$2.00 per month the year 'round where ashes are collected.

The charges for apartments vary according to the type of service rendered, and these charges may be obtained at the Township Clerk's office.

Collections are twice a week from October 1st to April 30th and three times a week from May 1st to September 30th.

The dumps are sprayed by the Bergen County Mosquito Commission twice a week from May to October for the control of flies, insects and vermin. The dumps are treated semi-monthly for rat extermination.

When fires occur, the Township furnishes the necessary pumps and hose, and the scavengers the manpower for extinguishing the fire.

As soon as the Vandelinde Disposal Plant is abandoned (which should be early in 1952) a Township employee will be appointed Supervisor of the Cedar Lane Disposal Area.

As an added service, the D.P.W. will collect, without charge, trees, hedge and shrubbery trimmings, except from land being cleared prior to the issuance of the occupancy permit. The collections will be made in accordance with the rules set forth on the special card delivered with this report.

#### HEALTH AND CHARITIES

**A. DEPARTMENT OF HEALTH** - This Department is presently headed by an Acting Medical Director of Health. There is also the Child Hygiene Nurse, a Senior Clerk (who is also Registrar of Vital Statistics) and a part-time Clerk. The appropriation for the Plumbing Inspector, in order to conform with the State's model budget for municipalities, has been transferred to the division of Protection to Persons and Property, although he will actually continue to work in the Health Department.

The three main divisions of the Department of Health work are -

1. **MATERNAL AND CHILD HEALTH** - Including pre-natal and post-natal

care; maintenance of three weekly Child Hygiene Stations; classes of instruction for expectant mothers; free injections of small-pox and whooping cough vaccine; diphtheria toxoid and Shick testing; contact with and continuing check on tuberculosis cases; health work in St. Anastasia's School and social service consultation.

2. **SANITATION, FOODS AND COMMUNICABLE DISEASES** - Including supervision and inspection of food-vending establishments, inspection and licensing of beauty parlors and barber shops, beauticians and barbers; supervision and control of all communicable diseases, studies of sources thereof, the isolation of cases and quarantining of contacts; supervision of milk and ice supply and licensing of dealers; licensing dwellings in back of stores; supervision of the few existing cesspools; supervision of garbage collection and disposal; supervision and examination of public eating places and of food handlers; control of rabies, investigation of complaints regarding public health problems, lack of heat and unsanitary conditions in apartment houses; preparation of publicity articles; distribution of public health bulletins; addressing group meetings; inspection and supervision of laundries, launderettes, cleaning and dyeing establishments.

The Department is aided in some of this work by the Plumbing Inspector.

3. **VITAL STATISTICS** - Issuance and recording of birth, marriage licenses, death certificates, burial permits; the furnishing of certified copies thereof, and the recording of communicable diseases.

**DEPARTMENTAL REPORT** - This report highlights the following -

Total Births - 2169 (267 to Teaneck residents)  
Total Deaths - 393 (182 of Teaneck residents)  
Total visits of children to Child Hygiene Stations - 2297  
Total number of home visits made by Child Hygiene Nurse - 1113  
Marriage Licenses - 254  
Milk and Ice Licenses - 140  
Plumbing Permits - 508  
Plumbing Licenses - 89  
Beauty Parlor and Barber Shop Licenses - 38  
Permits to reside in back of stores - 18  
Licenses for Laundry & Dry Cleaning Establishments - 12

**SUPPLIES** - This appropriation includes the allowance of \$25 per month to the Medical Director for the use of his car, printing, milk samples and miscellaneous supplies.

**CHILD CLINIC** - The personal service item is for the Nurse's salary and a vacation substitute. Included in "other expenses" are doctors' fees for attendance at Child Hygiene Stations, nurse's car allowance and supplies.

**MOSQUITO EXTERMINATION AND VERMIN CONTROL** - Although this appropriation is mainly an allotment to the Bergen County Mosquito Commission to aid in the mosquito control in the Township, the Commission also enlarged, dredged and repaired, as well as maintained about 10 miles of ditches; made weekly inspections for mosquito breeding in the Township; oiled catch basins and possible breeding places, and sprayed the public parks, spending thereon more than Teaneck's appropriation.

VOLUNTEER AMBULANCE CORPS

A group of volunteer workers has for several years given valuable service to the sick and injured whenever an ambulance was needed. Their main support is through voluntary contributions by the citizens. They own their own ambulances and building. The Township pays for the water, gas and electricity used in their headquarters on Teaneck Road.

POOR RELIEF

Local relief in New Jersey is administered by a non-salaried Local Assistance Board appointed by the Township Manager and approved by the Township Council. In Teaneck this Board consists of a minister, a doctor and a business man. The Board appoints the Director of Welfare, and is responsible for the administration of relief in Teaneck. Assistants to the Director are appointed by the Township Manager.

The position of Director of Welfare is at present filled by the Township Manager, (without additional compensation) assisted by a Case Investigator. The amount of \$1,673 was spent for administration, while cash relief expenditures were only \$2,421.47. The proportion of expenses to relief is high because a considerable part of the time of a Director of Welfare and Case Investigator, the most important part, is spent in preventing individuals or families from becoming relief cases, and in passing on those who are on relief to the proper State Agencies. Such work requires family counselling, constant contact with the various social agencies, physicians and hospitals in this and other States, such as the Board of Old Age Pensions, Social Federation, Red Cross, State Board of Children's Guardians, County Welfare Board, Parole Boards, N.J. State Commission for the Blind, and various veteran and private organizations.

Through the Community Chest a fund is available to extend relief or aid in cases in which the municipal relief is hindered or prevented from participating.

Receipts and Expenditures for Relief in 1951 were -

<u>RECEIVED</u>		<u>EXPENDED</u>	
Balance in Account		For Direct Relief	\$ 2,421.47
1-1-51	\$7,191.66	Balance Jan. 1, 1952	10,156.19
From 1951 budget for		Approximate 1951 bills	
Direct Relief	4,000.00	outstanding	50.00
*From State of N.J. for			
Direct Relief	1,342.00		
Received from other			
sources	94.00		
	<u>TOTAL</u>		<u>\$12,627.66</u>

RELIEF LOAD

Maximum Load	8 Cases	24 Persons
Minimum Load	2 Cases	2 Persons
Average Load	4.5 Cases	11 Persons

Total number of persons receiving relief sometime during the year 34.

\* The State repays to the Township about 40% of approved expenditures.

SUPPLIES - This item includes car allowance for the Case Investigator, telephone and general supplies.

CONTROL OF DOGS

Last year, with State aid, approximately 386 dogs were inoculated. This year, again with State aid, permanent inoculation is going to be offered to the dog owners. A "rogue's gallery" is maintained; that is whenever a dog is suspected of rabies a picture is taken so that anyone who has been bitten can determine whether it was by this particular dog.

The Dog Warden's truck is equipped with a two-way radio which enables the Warden to keep in constant communication with the Teaneck Police Department.

The fee for a dog license is \$2.25, of which 25 cents is transmitted to the State Department of Health. The remainder, plus receipts from the redemption fees of \$3.00 per dog, is placed in a separate fund which can be used only for expenses in connection with the enforcement work, such as the salary of the Dog Warden, and the maintenance and equipment of the pound.

The Dog Account had \$5,893.18 receipts for 1951 and disbursements of \$5,751.87. This Account has a reserve of \$3,853.50.

Last year 2,550 dogs were licensed; 398 were impounded; 28 redeemed. Dogs not redeemed were either turned over to the S.P.C.A. or humanely disposed of in a gas chamber and the bodies incinerated. There were 148 dog bites.

RECREATION AND EDUCATION

A. PARK IMPROVEMENTS AND MAINTENANCE - Teaneck's park system dates from 1932. There are at present fifteen parks and playgrounds in use in Teaneck, aggregating one hundred twenty seven acres. There are five more proposed parks, which will make twenty well distributed parks and playgrounds, aggregating one hundred and ninety acres when the program is completed.

The Township has taken full possession of the property on River Road that was deeded to it by Mr. and Mrs. Frederic Andreas for park purposes. The Andreas Homestead has been dismantled in accordance with the terms of the bequest.

For many years the possibility of a Marine Park in the Overpeck Creek meadows has been discussed. Progress on this has advanced considerably during the past year. The Bergen County Park Commission has funds to acquire some land, and the neighboring municipalities, with Teaneck leading, have turned over the property which they own within this area. Teaneck acreage transferred will be approximately 600 acres. While the time when this park is completed may be indefinite, the fact that it will be completed is now a certainty.

The 1952 program for Teaneck's local parks will entail the opening of one more neighborhood park, Herrick Park, the enlargement of Harte Park, the clearing of Tokoloka Park, some grading of Hawthorne Park and the gradual improvement of existing neighborhood parks.

The principal improvements during 1951 were the filling and clearing of a part of Terhune, Phelps and Central Parks, the completion, clearing, grading and seeding of a strip along Route #4, the dedication of Continental Park located on Roemer Ave., the construction of sand boxes, wading pools and drinking fountains at the Municipal Center Park and Mackel Field.

The schedule for this year also includes further clearing and some grading in Central Park; the planting of flower beds and shrubs along

Route #4 and at other appropriate public places, plus further miscellaneous improvements in the existing neighborhood parks.

Considerable progress has been made on plans to eliminate the West Shore Railroad Station at West Englewood and to build a new Field House for the West Englewood Park. The new building will be the property of the Township and it will be built at the expense of the New York Central Railroad.

RECREATION - Teaneck's recreation program has now been developed to the extent where it provides some activity for all ages, from the children's activities in the Town House, to the Retired Men's Club. In all, almost forty different activities are carried on, ranging in scope from physical fitness classes to symphony orchestras.

A call to the Recreation Director will bring any interested person a detailed list of the programs.

In developing this all inclusive program, the Teaneck Board of Education has been most helpful by permitting the Recreation Department the use of many school facilities.

The full time staff consists of the Recreation Director and a Junior-Clerk typist. During the year about forty other persons are employed on a part-time seasonal basis. These are "specialists" who officiate at ball games, direct play activities at a park or playground, supervise tournaments, conduct a band, lead calisthenics, teach square dancing, instruct

in modelling, or in some other specialized activity. Many of these are drawn from the teaching staff of the Teaneck school system.

The Town House continues to be the headquarters, not only for many phases of the recreation program, but also as a meeting place for many clubs and organizations which exist in the Township. Arrangements for such use can be made through the Recreation Director.

This year, to alleviate over-crowded class room conditions, the Township Council, at the request of the School Board, made two more rooms available in the Town House for School purposes. Consequently, with recreation facilities reduced to three rooms at the Town House, the Recreation Department could not accommodate all of the requests that were made.

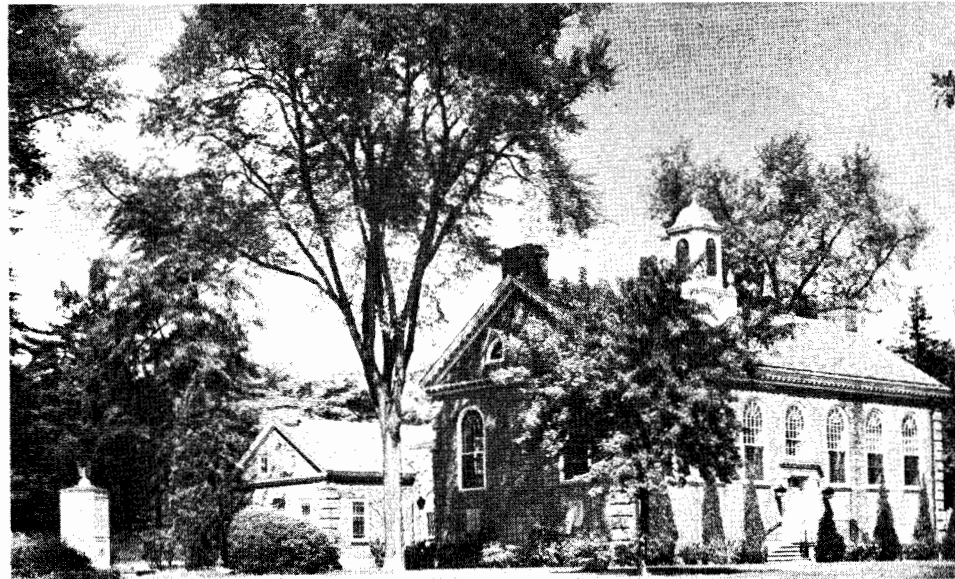
GUARDS - A large number of playground guards are also employed while the outdoor activities are at their height, and in guarding sleigh streets.

SUPPLIES AND REPAIRS - These programs require an ever increasing and varying amount of supplies, from yarn to playground equipment.

#### COMMUNITY CELEBRATIONS

Community celebrations are supervised through a Patriotic Observance Advisory Board. The greater part of the appropriation is spent for the 4th of July; the remainder for a part of the cost of the Christmas decorations of the business districts.

#### TEANECK PUBLIC LIBRARY



The Teaneck Public Library's physical plant expansion has not kept pace with the rapid growth of the community. The service rendered by the

staff in their present quarters is phenomenal. The demands on the library are unusually heavy for a community of Teaneck's size. Naturally

fire houses and a police station had to be built first. Plans for a \$250,000 extension to the present library have been submitted to the Township Council by the Library Board and war conditions permitting, this project will be included in the 1952 capital improvement program.

Residents of Teaneck borrowed 227,243 books (including 105,918 juvenile books) during 1951. More than one third of the residents are registered library borrowers. A large percentage of the adult books borrowed were non-fiction, indicating a serious reading interest in Teaneck.

The library answers many reference inquiries, often by telephone.

The students of the elementary grades and the Junior-Senior High School, as well as college students, residing in the Township, use the library in large numbers for source and reference materials, as well as book reports. They often fill every available chair.

Collections of pamphlets, pictures and periodicals supplement the collection of 44,000 books. The library maintains a collection of 290 victrola record albums, from which 5,130 records were borrowed during 1951.

The Junior Room's popularity continued to grow during 1951. A program of story hours, a Destination Space reading club, book talks, picture-book hours and special displays was sponsored to stimulate an interest in good books and reading among the children. Deposits of books are maintained in the seven elementary schools.

The Auditorium is in constant use by local civic and cultural organizations.

The Librarian and the members of the staff are always glad to be of every assistance to the residents of Teaneck.

#### VETERANS' HOUSING

This year 130 veterans were housed in Teaneck in three developments -

1. U.S. Government temporary housing on State Street and Tryon Ave. - 50 families.
2. N.J. State and Township Permanent Housing on Walraven Drive - 72 families.
3. N.J. State and Township Permanent Housing on Palisade Ave. - 8 families.

1. These temporary houses were built and paid for by the U. S. Government.

Teaneck's share of the cost was \$21,001.98, paid for through the budget. The land they occupy was either owned by the Township or leased at a nominal amount. The rent is \$31 a month.

The Township regretfully declined the offer from the U. S. Government to turn these houses over to it. Refusal was made necessary mainly because of the complication on State Street where not all of the houses are on Township property. The Government refused to separate these from the Tryon Avenue group which the Township was willing to take over. As it stands now, all houses must be vacated by July 1, 1953, unless the Federal Government extends the time again.

2. These permanent apartment houses were built with State and Township money. The buildings were erected on land owned by the Township.

The Township's costs were bonded. These bonds for the building itself have a maximum maturity of thirty years, but contain a callable provision permitting them to be paid off when the buildings are publicly sold after five years. The bonds for the site and improvement are non-callable, but have a maximum maturity of only five years. The five year period on the Walraven Apartments will be up February, 1953 and April, 1954 on the Palisade Ave. Apartments. The Township stands in the position of first mortgagee and will receive its investment back out of the proceeds on the sale when this takes place.

The development is operated by the Township under a State approved budget. The total rent of \$56, is the sum of two factors: shelter rent of \$45 and utility charges of \$11. Shelter rent includes all charges for keeping the buildings in repair. Utility charges are those for heat, garbage removal and water.

Tenants are drawn from an eligible list of veterans who are thoroughly investigated and screened.

#### DEBT SERVICE

TEANECK'S BONDS - All of the main facts pertaining to Teaneck's bonded indebtedness are shown on the chart immediately following the detailed budget figures. It will be noted that the last of the refunding bonds issued originally to pay the cost of the large capital improvement program terminating in 1930 will be paid off in 1955, after which total maturities will become \$87,000 a year or less, compared to maturities this year of \$331,000.

It was to meet these maturities that the large surplus has been built up, a surplus which will have to continue to be used as Township properties for sale become exhausted. Through these years there will also, of course, be a corresponding decrease in the interest requirement. Summed up, it would seem that with these decreased demands on debt service, and with a continuing increase in the assessable value of property due to further development, enough tax funds would be left free to pay for the necessarily increasing operating costs, if other costs which are beyond municipal control do not increase disproportionately.

The favorable change in Teaneck's debt structure since 1930 is indicated by the following -

	<u>1930</u>	<u>1951</u>
Net Municipal Debt per capita	\$301.00	\$45.98
Per \$1,000 of assed valuation	227.00	38.18

BOND ANTICIPATION NOTES - These notes were used to borrow money to pay for Jefferson Street curbs. The notes will be paid out of the current budget, thus saving the cost of issuing bonds, as originally planned.

CAPITAL IMPROVEMENT - No bond ordinance, except for certain exceptions, as in the case of veterans' housing, and where State aid is involved, can be passed by New Jersey municipalities unless there is available a 5% down payment of cash. To provide this is the purpose of the appropriation. No appropriation was made in the 1951 budget for this

purpose, as there was a 1950 balance of \$11,245.17. The appropriation of \$25,000 will permit bond issues in the amount of \$500,000. As far as is at present known, the improvements for 1952 will be street paving, which is assessable, and other capital improvements including the library extension, a new fire house on the Western side of the tracks in the vicinity of Cedar Lane, off-street parking north of Cedar Land, and park and playground improvement at various locations. Two pieces of heavy equipment for the D. P. W. and a Rescue Truck for the Fire Department will be purchased by bond issue.

The \$10,500 is the cost of acquiring land for various public purposes, i.e. off-street parking, widening the Sussex Road-Warwick Avenue intersection and a pedestrian passageway from West Englewood Avenue to the Court Street parking lot.

Bonds issued during the year were:

Assessment Bonds for street paving - \$177,000

#### DEFICITS AND STATUTORY EXPENDITURES

EMERGENCY 1951 - This appropriation raises money to pay back to surplus \$23,500 borrowed from it during 1951 to pay for a part of the employees' cost of living adjustment (\$21,000) and (\$2,500) the costs of special legal services to represent the Township in the Beckman sign litigation.

Over-Expenditure of Appropriation - This appropriation raises money to pay the Township's share of employees' State pension fund, necessarily increased by increased salaries and wages.

Over-Expenditure of Ordinance Appropriation - This appropriation raises money to pay for Emergency Inspection and special labor in connection with the installation of curbs on Jefferson Street and John Street.

1950 Bill - N. J. Bell Telephone Company - During the improvement of Chestnut Street it was necessary to move a number of utilities services. This bill was not presented for payment when the project was completed.

1949 Bill - Recreation Department Admission Taxes - This appropriation is to raise money to pay admission taxes.

Deficits in Assessment Cash - This appropriation is to pay bond maturities that will come due prior to the collections of assessment by the Township.

Assessments against property acquired by the Township - This appropriation will pay a part of the total amount of assessments against property acquired by the Township through foreclosure.

#### OVERLAY

The "overlay" in a New Jersey Municipal Budget is an additional appropriation which must be added to the net budget to assure that enough cash will be collected during the year to meet all expenditures, assuming that the percentage of taxes collected is the same as that of the previous year. This results in a "cash basis" budget.

Teaneck's percentage of collections last year was 96.26%. The appropriation is slightly larger than that theoretically required because of the possibility of the present percentage of collection decreasing.

#### TEANECK'S BORROWING CAPACITY

The official Annual Debt Statement prepared as of December 31, 1951 shows:

TOTAL NET DEBT DECEMBER 31, 1951	\$1,609,440.76
Average assessed valuations, exclusive of personal, 1949-1950-1951	\$33,823,867.00
Percentage of Net Debt of Average Assessed Valuations of real property	4.75%

Teaneck is once again under the 7% legal debt limit.

The decrease in our debt percentage of almost .73% from 1951 to 1952 is due to the increased valuation, and also to the fact that less was borrowed in 1951 than was paid off.

Teaneck can borrow during 1952 approximately the following -

1952 budget appropriations for bond redemption	\$ 331,000.00
Regular borrowing; difference between 7% limit and 4.75% actual percentage	\$ 758,229.93
	<u>\$1,089,229.93</u>

## TOWNSHIP COUNCIL

HENRY DEISSLER, MAYOR

CLARENCE W. BRETT  
GEORGE E. CLAYTON

CECIL J. HAGGERTY, Deputy Mayor  
MILTON G. VOTEE

JAMES T. WELSH, Township Manager

George M. Cady, Supt. of Building  
Clara A. Christensen, Township Clerk  
John J. Deeney, Township Counsel  
William F. Haeker, Township Treasurer  
Cornelius J. Harte, Chief of Police

Joseph A. Kenyon, Collector of Taxes  
Francis A. Murray, Chief of Fire Dept.  
Dr. Arthur W. Pindar, Medical Director  
Richard E. Rodda, Supt. of Recreation  
Edward M. Young, Assessor of Taxes

### ACKNOWLEDGMENT

The Council of the Township of Teaneck desires to publish the names of the following citizens of Teaneck who have and are giving freely of their time and knowledge in service to the Township without any compensation therefor:

#### FREE PUBLIC LIBRARY OF TEANECK

Philip W. Fraleigh, President  
Mrs. Marguerite Tuttle, Secretary  
William C. Moore, Treasurer  
Mrs. Margaret Casey  
Allen Walsh

#### LOCAL ASSISTANCE BOARD

Dr. Gladys Winter, Chairman  
Rev. Theo. Beiderweiden  
Duncan E. Hill

#### PLANNING BOARD

A. Thornton Bishop  
T.J.E. Brown  
Leland F. Ferry  
Richard Levis  
Robert H. Pike  
Albert E. Sproul  
Frank A. Weber

#### PATRIOTIC OBSERVANCE ADVISORY BOARD

William P. Steeper, Chairman  
John W. Stucke, Secretary  
George C. Ahrens  
George A. Beaumont  
Philip Bloom  
Stuart Brown  
George E. Clayton  
Thos. Costa  
John J. Deeney  
P. George Greco  
James L. Irwin  
Mrs. Joseph A. Kenyon  
Mrs. Carl Johnston  
Edward Koelin  
Edward J. Mueller  
Richard E. Rodda  
Jerry Schuman  
R. Harry Vitters  
Mrs. Dolores O. Weber

#### MEMBERS OF TEANECK VOLUNTEER AMBULANCE CORPS.

#### PENSION BOARD

Christian Gloeckler, Chairman  
George M. Botyos  
William Connelly  
William F. Haeker  
James T. Welsh

#### BOARD OF ADJUSTMENT

William Slack, Chairman  
Rudolph Boesch  
Kenneth Gulick  
Joseph J. McCrane  
Stanley Willey

#### ADVISORY BOARD ON OFF-STREET PARKING

Chris D. Sheffe, Chairman  
C. Lawson Graffin  
Victor F. Nekarda  
Robert H. Pike  
Rudolph A. Travers

#### ADVISORY BOARD ON TRANSPORTATION

Duncan Hill, Chairman  
John J. Deeney  
Harold J. Harding  
Cecil J. Haggerty  
Milton G. Vottee  
James T. Welsh

#### YOUTH GUIDANCE COUNCIL

Dr. Robert Weitz, Chairman  
Everett Hines, Vice-Chairman  
Mrs. Mary Aistrup, Secretary  
Cecil J. Haggerty  
Charles W. Lind  
Edwin G. Norton  
William Wilson

#### CIVIL DEFENSE COUNCIL

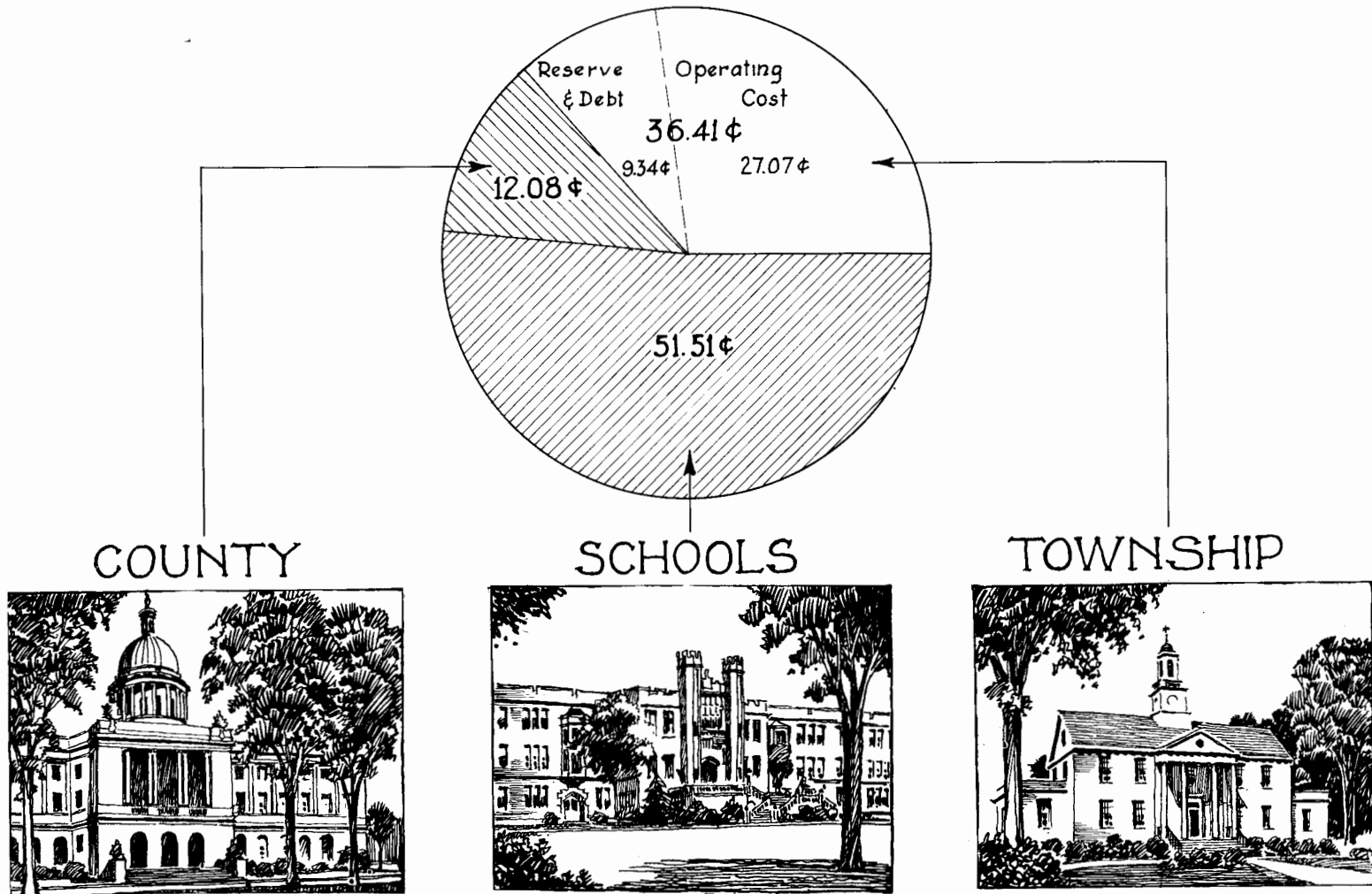
William S. Davis, Director  
Paul A. Volcker, Deputy Director  
James T. Welsh, Deputy Director  
Charles A. Wild, Deputy Director  
Joseph M. McCrane, Secretary  
Harry J. Steeper  
Robert N. Morrill  
Settone C. Bower  
Ross Hewitt  
Frank A. Leers  
Sydney G. Soons  
William L. Stewart  
Mrs. Clesson O. Poole  
Mrs. Helen Kane  
Philip H. Sher  
Dr. Arthur W. Pindar  
Edward G. Allen  
George L. Swan  
Arthur A. Kron

#### ADVISORY BOARD ON PARKS, PLAYGROUNDS & RECREATION

Fred P. Buschner, Chairman  
Mrs. E. Gerard Conoscenti  
Thomas Durkin  
Edwin H. Hastings  
LeRoy Schubert



# DISTRIBUTION OF THE TAX DOLLAR



## ALLOCATION OF TOWNSHIP'S SHARE OF THE TAX DOLLAR AND UNIT COSTS

	PORTION OF TAX DOLLAR IN CENTS	PER CAPITA COST IN DOLLARS	COST FOR A HOME ASSESSED AT \$3500
<b>DEBT, DEFICIENCY and RESERVE</b> .....	9.34	9.22	22.00
<b>PROTECTION TO PERSONS and PROPERTY</b> .....	11.61	15.99	27.34
<i>POLICE • FIRE • HYDRANTS • GUARDS • BLD'G. INSP • PLBG. INSP</i>			
<b>GENERAL GOVERNMENT</b> .....	5.76	7.93	13.57
<i>ADMINISTRATION • ELECTIONS • ASSESSMENT AND COLLECTION OF TAXES • LEGAL • AUDIT • BONDS • ENGINEERING • PURCHASING • TREASURER • ACCOUNTING • COURT • PUBLIC BUILDINGS • SHADE TREES • INSURANCE • PENSIONS • ZONING • YOUTH GUIDANCE • PLANNING • VETERANS HOUSING • CONTINGENT</i>			
<b>STREETS and ROADS</b> .....	3.38	4.66	7.96
<i>REPAIR AND NEW CONSTRUCTION • STREET CLEANING • STREET LIGHTING • SNOW REMOVAL</i>			
<b>SANITATION</b> .....	2.98	4.09	7.02
<i>SEWERS</i>			
<b>RECREATION and LIBRARY</b> .....	2.91	3.99	6.85
<i>PARKS • LIBRARY • RECREATION • COMMUNITY CELEBRATIONS</i>			
<b>HEALTH and CHARITIES</b> .....	0.43	0.59	1.01
<i>HEALTH • CHILD CLINIC • RELIEF</i>			
<b>1952</b>	<b>TOTAL</b>	<b>36.41</b>	<b>46.47</b>
		<i>Debt Service</i>	9.22 22.00
		<i>Per Capita Operating Cost</i>	<b>37.25 63.75</b>